Management Reference Materials

May 2010



The Okinawa Electric Power Company, Inc.

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Characteristics of the Business Base

Advantage

| Demand for Electric Power | Increasing demand as population increasing As the proportion of energy for consumer use is high, the effects of business fluctuations are low |
|---------------------------|--|
| Competition | Severance from competition among electric power companies on account of its isolated system No competition with PPS (Power Producers and Suppliers) The advance of private power generation operations is limited (Prevention of demand withdrawals through Progressive Energy Corp , a subsidiary of OEPC.) |

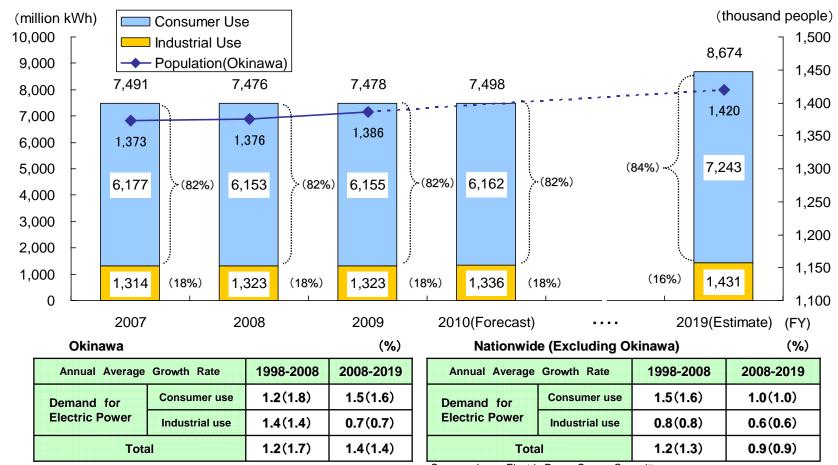
Disadvantage

| Electric Power Generation Facilities | Due to having an isolated system, it is necessary to have a high margin of power generation reserves Electrical power source composition reliant only on oil and coal |
|---|--|
| Fuel | As oil and coal are the only fuels used, high commodity prices exert a great influence |
| Remote Islands | With remote islands where cost efficiency is low, the Remote Islands Company constantly records losses |
| The Environment | Dependent on fossil fuels (oil and coal) with a high environmental burden |



Demand for Electric Power

Stable growth is forecasted for demand for electric power, centering on increased demand for consumer use accompanying population increases.



Note : Figures in brackets are post temperature correction.

Source: Japan Electric Power Survey Committee

(Growth rates were calculated from loads for distribution) Note: Figures in brackets are post temperature correction.

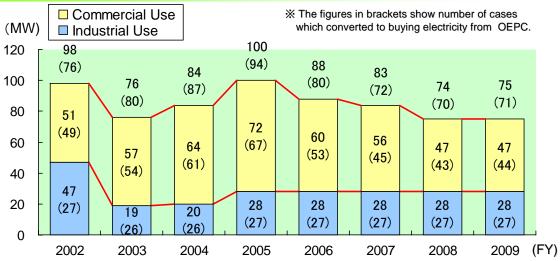


Competition with Private Power Generation Operations

- The proportion of private power generation in Okinawa is 3%
- Progressive Energy Corp's share of private power generation in commercial use sectors is 55%

(As of March 31, 2010)

Trend in the Permitted Output of Private Power Generators

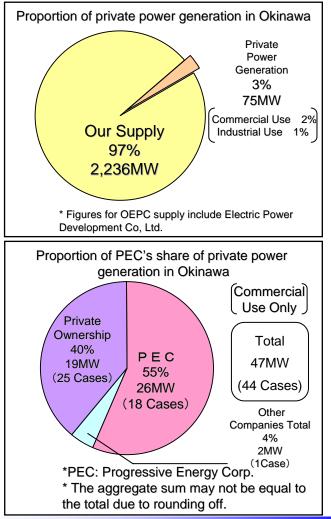


- Number of cases and output (kW) : converted to buying electricity from OEPC
- FY2007: Commercial Use 8 cases (total 5,010kW)
- > FY2008: Commercial Use 8 cases (total 10,570kW)
- > FY2009: Commercial Use 0 cases (0kW)

* The number of change in output and switchover to private power generation within a fiscal year do not correspond with each other as there are customers who newly establish private power generation system and switch over to private power generation.



Status of market penetration by private power generators



Power Generation Facilities [1/4]

Generation Reserve Margin

Demand-Supply Balance

| OEPC | OEPC (10 Thousands of kW、? | | | | |
|-------------------|----------------------------|-------------|-------------|-------------|--|
| | 2009 【Result】 | 2010 | 2014 | 2019 | |
| Peak Load | 142 | 143 | 152 | 164 | |
| Supply Capacity | 196 (171) | 195 (170) | 214 (194) | 228 (212) | |
| Reserve Capacity | 53 (28) | 52 (27) | 62 (42) | 64 (49) | |
| Reserve Margin(%) | 37.5 (19.9) | 36.3 (18.9) | 40.4 (27.7) | 39.1 (29.8) | |

| 10 Major Electric Power Companies | | | (10 Thousan | ds of kW、%) |
|-----------------------------------|------------------|--------|-------------|-------------|
| | 2009 【Result】 | 2010 | 2014 | 2019 |
| Peak Load | 15,512 | 16,965 | 17,603 | 18,257 |
| Supply Capacity | 19,540 | 19,414 | 19,507 | 20,274 |
| Reserve Capacity | 4,028 | 2,449 | 1,903 | 2,017 |
| Reserve Margin(%) | 26.0 | 14.4 | 10.8 | 11.0 |

Note :The figures in brackets show demand-supply balances when gas turbines are excluded.

(Source :Agency for Natural Resources and Energy, "Summary of Electric Power Supply Planning ,FY2010")

- A high generation reserve margin is necessary for such reasons as the inability to exchange power with other electric power companies because of OEPC's isolated system and the responsibility to provide stable supply as a public utility.
- The power supply reserve is achieved by securing the equivalent reserve capacity of the largest single generator so that it is possible to provide stable supply even if the largest unit breaks down.
- Part of the margin is provided by gas turbines, which carry lower investment burden (permitted output: 266MW).

Although there are factors encouraging increased facility investment associated with the growth of electric power demand, OEPC is making efforts to suppress the level of facility investment and promote load leveling and the like, aiming at efficient facility formation.



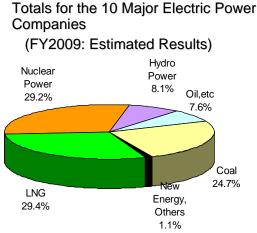
Power Generation Facilities [2/4]

Power Supply Composition

Power supply is dependent on oil and coal because of the difficulty of finding sites for hydro or nuclear power generation due to factors including geographic and topographical characteristics and constraints on the scale of demand.

Introducing LNG thermal power stations to diversify power supply sources Improving security for the stable supply of electric power

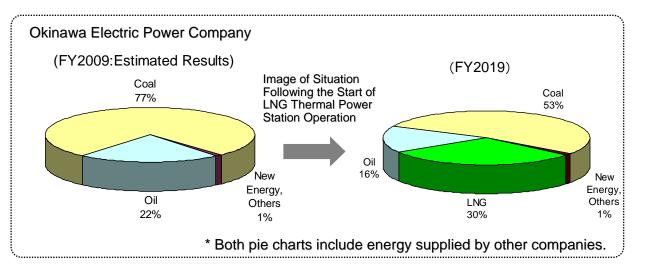
Electric Power Composition Ratio (Generating End)



(Source:Agency for Natural Resources and Energy, "Summary of Electric Power Supply Planning ,FY2010")



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Power Generation Facilities [3/4] Yoshinoura LNG Thermal Power Plant ~

Construction Purpose

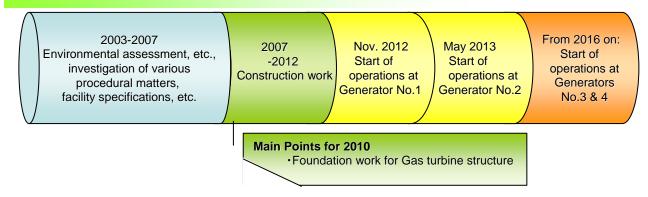
Response towards steady demand increases Environmental measures \rightarrow Avoidance of large environment costs Fuel diversification \rightarrow Improvement of energy security Search for new business opportunities making efficient use of LNG

Investment Plan

Power generation facilities, Generators No.1 & 2 (251,000 kW each) 2 LNG terminals (140,000 kl each) Including other expenses, the operation is on the scale of 100 billion year

The forecast investment peak is from FY2010 – FY2011

Construction Schedule





Conceptual Image of the Completed Facility





Power Generation Facilities [4/4] ~ Yoshinoura LNG Thermal Power Plant ~

Effects on Finance (Past Tendencies)

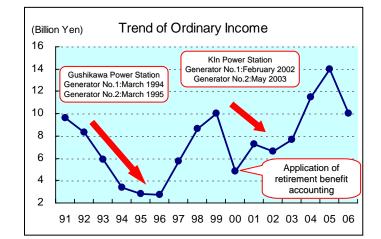
- The balance of interest bearing liabilities increased
- Large depreciation burden and decreased income associated with large-scale facility investment

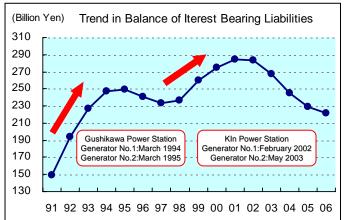
Countermeasures

- Creation of strong financial characteristics able to withstand the Yoshinoura Thermal Power Station investment burden
 - → Control the increase of the balance of interest bearing liabilities
- Reduction of the depreciation burden associated with the start of operations at Yoshinoura Thermal Power Station
 - → Investigating the way for cost leveling including the finance lease for the LNG terminals.

Perspective

| Power Generation Facilities | LNG Terminals |
|------------------------------------|--|
| Application of usual finance to | Aim at stable costs for a part of fuel |
| electricity operation as a whole | costs |
| Earlier depreciation as previously | Currently investigating cost leveling |
| using a fixed percentage method | through lease finance |



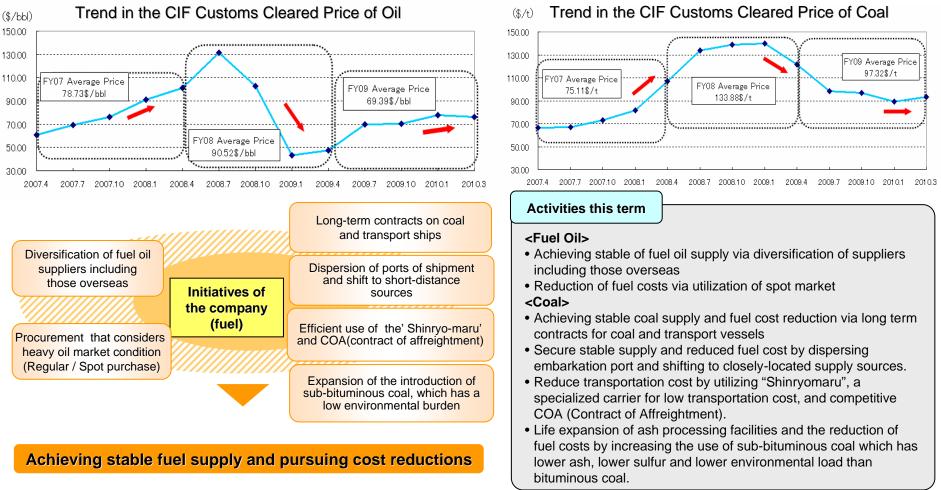


•If finance lease is adopted, the company applies on-balance sheet and non-transferownership contracts.





- Great effects are exerted on the company by movements in fuel prices.
- The outlook of fuel prices is uncertain due to the rise trend with a hint of economic recovery.



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* Although there is a time lag, fuel price changes are reflected to the electricity rates through the Fuel Cost Adjustment System. The Okinawa Electric Power Company, Inc.

The Fuel Cost Adjustment System

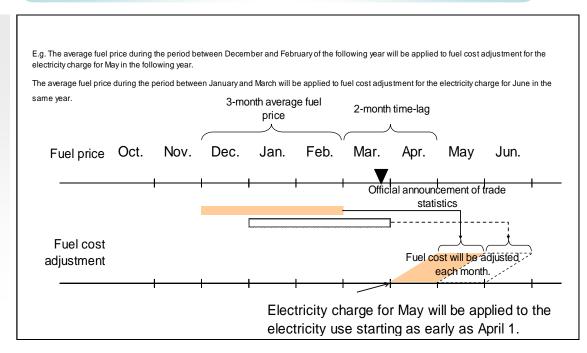
Summary of the System

The fuel cost adjustment system was introduced for the purpose of clarifying the "internal factors" such as the results of efforts to promote management efficiency at electric power companies and reflecting "external factors" onto electricity rates such as exchange rates and oil and coal and LNG prices that alter the economic situation.

Range of fuel cost adjustment

- We will calculate the average fuel price based on the prices of crude oil, coal and LNG on the trade statistics during the period between five months and three months prior to the fuel cost adjustment, and electricity charge will be automatically adjusted each month by comparing the above price with the standard fuel price at the time of electricity rate revision.
- The maximum level of fuel cost adjustment will be 50%.
- There will be no lower adjustment limit.

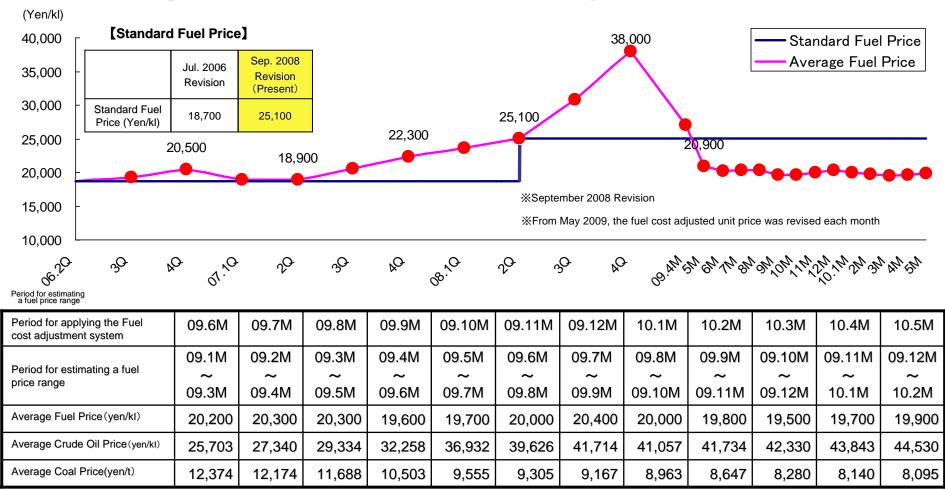
Conceptual drawing of the fuel cost adjustment system





Trend of Average Fuel Price and Standard Fuel Price

Trend of Average Fuel Price and Standard Fuel Price (Since July 2006)



[Method of calculating Average Fuel Price]

Average Fuel Price = $A \times \alpha + B \times \beta$ A : Average crude oil price per kiloliter in each quarter B : Average coal price per ton in each quarter

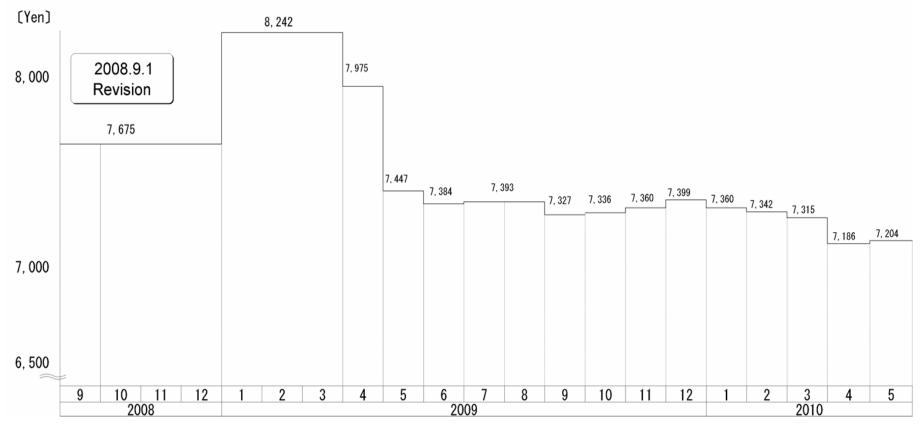
* α and β are coefficients in Provisions of supply to calculate the average fuel price. (Reference α :0.2410, β :1.1282 Provisions of supply Sep. 2008 effective)



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Recent changes in standard household electricity charges

\bigcirc Changes in standard Household electricity charges



※1 300kWh/Month

*2 From Jan.2009 to Apr. 2009, electricity charge after special measures are implemented were applied.

*3 From May 2009 to March 2010, electricity charge after special measures and transitional measures are implemented were applied.



The New Buyback Program for Photovoltaic Generation

The New Buyback Program for Photovoltaic Generation was launched on November 1, 2009, based on the Japanese state law to cover the cost of introducing solar photovoltaic power generation facilities by the entire nation and promote the introduction of solar photovoltaic generation with the aim of reducing CO_2 emissions domestically.

This system obliges electric power companies to purchase surplus electricity, which is generated using solar photovoltaic power facilities and meets the requirements, at the unit price specified in the law for 10 years.

This program is designed to be "an all-participating system," in which all customers assume the cost incurred for the purchase as photovoltaic generation surcharge (PV surcharge) according to their electricity usages.

■ Unit price of electricity purchase (FY2010)

| 500kW | | | Not eligible for the purchase |
|-------|--|--|---|
| FOLAN | 50kW or greater Less than 500KW ^{*2} | | 24 yen (20 yen ^{*3}) |
| 50kW | 10kW or greater Less than 50kW | 24 yen (20 yen ^{*3}) | 24 yen (20 yen ^{*3}) |
| 10kW | Less than 10kW | 48 yen (39 yen ^{*3}) | |
| | | Residential electricity [Low-voltage] | Non-residential electricity [High- voltage] |

(The maximum electricity receivable^{*1})

- *1. "The maximum electricity receivable" is either of the smaller of electricity generated through solar panel system or solar power inverter system.
- *2. If the maximum electricity receivable is within the range between 50kW or greater and less than 500kW, this unit price of purchase will be applicable only when the maximum electricity receivable does not exceed the electricity contract (contract on electricity supply from us.)
- *3. Unit price of purchase in the case where the customer has installed other in-house power generation facilities (including secondary batteries) and, while there is be no inflow of electricity from such facilities to our electricity system, inflow of electricity from solar power generation facilities may increase because in-house power generation facilities are also installed.



The Okinawa Electric Power Company, Inc.

■ Unit Price of PV Surcharge

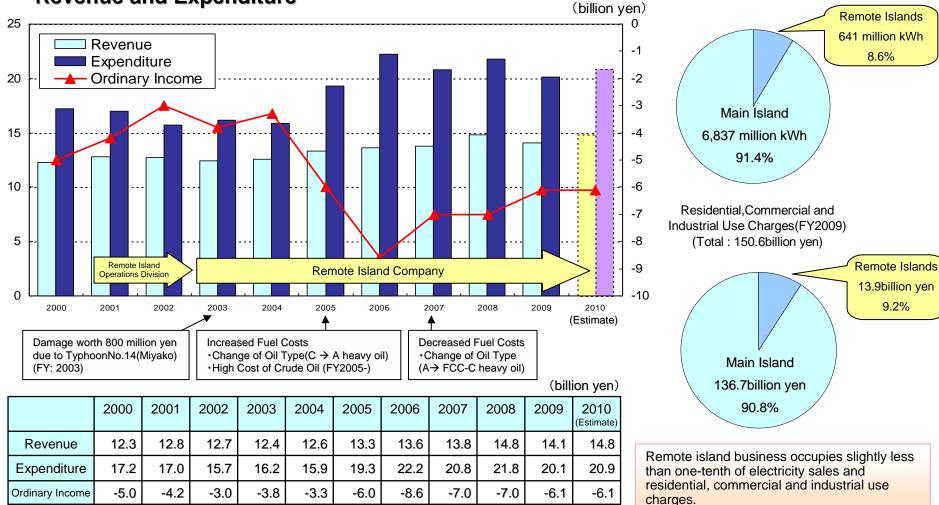
The unit price of photovoltaic generation surcharge (PV surcharge) applicable for the FY 2010 is 0.00 yen/kWh as a result of rounding off, therefore there is no charge for customers in the FY 2010.

| | Unit Price of PV Surcharge |
|---------|----------------------------|
| FY 2010 | 0 .00yen/kWh |

Incidentally, the actual purchasing cost for the FY 2009 which could not be collected due to rounding off will be carried forward to the time of unit price calculation for the FY 2011, and the customers will be practically charged the cost in and after FY 2011.

Improvement of Remote Island Income and Expenditure [1/2]

Movements in Remote Island Revenue and Expenditure



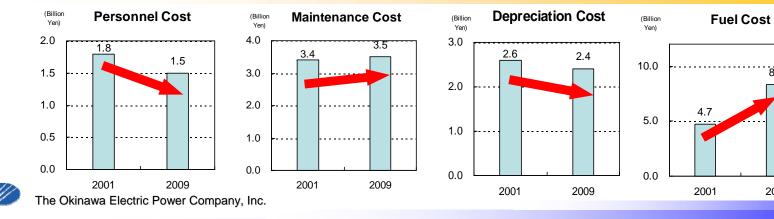


Electricity Sales (FY2009) (Total : 7,478 million kWh)

Improvement of Remote Island Income and Expenditure [2/2]

- The region has a high cost structure because of such reasons as having small islands scattered about a vast sea area and the narrow scale of the economy.
- In order to construct a system enabling fast implementation of measures to improve inequalities in income and expenditure, a Remote Island Operations Division was launched in FY2001 and from FY2002, this was converted into the Remote Island Company.
- Establishing remote control system for power generation plants in Miyako and Ishigaki.
- Revising the procedures for regular inspections on electric power supply facilities.
- Purchasing other companies' idle facilities and moving idle facilities of own company.
- Switching from A heavy oil to FCC-C heavy oil.
- Fuel costs are greatly increasing due to the recently soaring price of crude oil.
 - We work out new measures to stabilize supply and improve the balance of revenue and expenditure while pushing ahead with ongoing various measures
- Reducing fuel consumption by introducing Retractable wind-power generators.
- Partially laying power lines underground to prevent typhoon damages.
- Effective utilization of waste oil.

etc.



8.3

2009

Addressing the global warming issues

- Finding sites for hydro or nuclear power is difficult in Okinawa Prefecture due to reasons including the region's geological and geographic characteristics and constraints on the scale of demand
 - → Dependency on fossil fuels (oil, coal, etc.)
 - Introduction of LNG thermal power, which creates low CO₂ emissions (Yoshinoura Thermal Power Station)
 - Promotion of the introduction of "new energy" based on the RPS system
 - Efficient operation of thermal power plants
 - Promotion of multi-fuel operation with biomass energy
 - Equity participation in carbon funds taking advantage of the Kyoto Mechanism

(as of March 31, 2010)

| Name of Funds | | Acquired credit volume or amount of investment (contract basis) |
|---|----------------------------------|---|
| Equity participation in | Contract of amount of investment | 6 million dollars |
| carbon funds | Contract of credit volume | Approx.4.1 million tons-CO ₂ |
| Purchase Contract with a trading company etc. | | |

Investment for CCS survey research

■ Promoting introduction of electric vehicles for business-use (introducing 100 electric vehicles by FY2020)

Promoting energy saving on the demand side (by offering EcoCute services, etc.)

(cf.) Actual result of CO_2 emission coefficient for 2008: 0.946kg - CO_2 /kWh (The figure after adjustment is the same) Estimated result of CO_2 emission coefficient for 2009: 0.937kg - CO_2 /kWh (The figure after adjustment is the same)



Company Efforts







The Okinawa Electric Power Company, Inc.



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Okinawa's Economy

OThe current state of affairs

1

Okinawa has been facing a difficult economic situation as a whole, although there are some positive effects from economic policies by the government in part of consumer spending.

 \cdot On the whole, consumer spending is weak due to consumers' strong desire to protect their livelihood, while new car sales and the wholesale shipments of household appliance indicate policy effects.

•In the construction industry, public work spending falls below the previous year, because policy effects such as front-loading in the first half year are wearing off, and new housing starts have fallen below the previous year.

•The tourist industry has almost bottomed out, as it is showing signs of ceasing to fall, although the situation is still severe due to declining travel demand caused by the economic slump.

OProspects

On economic prospects, the economy is likely to maintain its severe situation as a whole, because of concerns regarding decreasing public works, although there are signs that the tourism industry has almost bottomed out.



| | FY2009 | | |
|--|---------------|----------------|-------|
| Indicators | First Half | Second Half | Total |
| Sales by large-scale retailers | -2.4 | -4.6 | -3.4 |
| No. of new car sold | -11.9 | 19.0 | 1.8 |
| Wholesale shipments of household appliance | 7.4 | 29.1 | 17.7 |
| New residential construction starts | -1.7 | -25.2 | -14.6 |
| Value of public works contracts | 8.3 | -12.4 | -2.8 |
| No. of Inbound tourists | -4.0 | -4.2 | -4.1 |
| Total unemployment rate | 7.6 | 7.4 | 7.5 |
| Value of corporate failures | -83.2 | -44.6 | -77.3 |

Trends in Main Economic Indicators (Rates of Growth) (%)

Note 1: The figures for 'Sales by large-scale retailers' are calculated from the values given in preliminary figures for February 2010 on an all-store base.

- Note 2: The figures quoted here for 'Wholesale shipments of household appliance' are estimates.
- Note 3: The figures for 'Total unemployment rates' are raw data.
- Source: Okinawa General Bureau, Okinawa Prefecture, Okigin Economic Institute, and others.

2

Annual Average Growth Rates for GDP and Per Capita Prefectural (National) Income

- Due to measures based on the Okinawa Promotion and Development Plan, GDP growth in Okinawa prefecture is expected to exceed the national average. The forecast is for an annual average growth rate of 3.7% in Okinawa prefecture up to 2011, higher than the national annual average of -0.8%.
- Furthermore, per capita income is also expected to increase, supported by the growth of prefectural GDP. Growth of about 7.5% is anticipated, in contrast to the national figure of 3.8%.

Annual Average Growth Rate of GDP

| | FY2007 | FY2011 | Annual Average Growth Rate FY2007-Y2011 |
|-------------|-------------|----------------|--|
| Prefectural | 3,916.3 | 4,531.1 | Approx. 3.7% |
| GDP | billion yen | billion yen | |
| National | 562,350.4 | 545,054.7 | Approx0.8% |
| GDP | billion yen | billion yen | |

Annual Average Growth Rate of Per Capita Prefectural (National) Income

| | FY2007 | FY2011 | Annual Average Growth Rate FY2007-Y2011 |
|-------------|-------------|-------------|--|
| Prefectural | 2.05 | 2.74 | Approx. 7.5% |
| Income | million yen | million yen | |
| National | 2.93 | 3.40 | Approx. 3.8% |
| Income | million yen | million yen | |

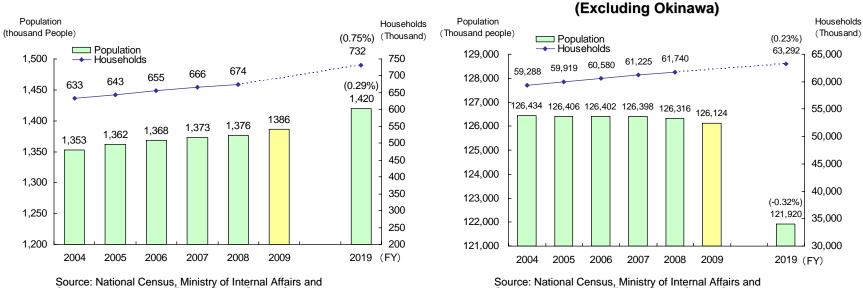
Sources: "Economic and Social Perspectives in Figures", in the Okinawa Promotion and Development Plan FY2007 Prefectural Economic Accounts Cabinet Office, Japan Electric Power Survey Committee "Sources: "Economic and Social Perspectives in Figures", in the Okinawa Promotion and Development Plan, FY2007 Prefectural Economic Accounts



3

Population and Household Growth in Excess of Nationwide Growth

- Stable growth is expected for the population of Okinawa, with an annual average growth rate of 0.29% up between 2008-2019, in excess of the national rate of -0.32%.
- Whereas the population reached a peak in 2004 on a nationwide basis and has entered a downswing since then, Okinawa is expected to reach its population peak between 2025 and 2030.



Growth of Population and Households Nationally (Excluding Okinawa)

Source: National Census, Ministry of Internal Affairs and Communications, Japan Electric Power Survey Committee Note: For 2019, the rate in parentheses is the average annual growth rate for FY 2008-2019

Growth of Population and Households in Okinawa

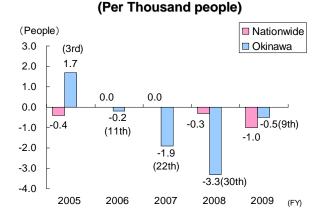
Source: National Census, Ministry of Internal Affairs and Communications, Japan Electric Power Survey Committee Note: For 2019, the rate in parentheses is the average annual growth rate for FY 2008-2019

Thanks to the stability growth of household numbers in association with the increasing population, residential demand increases are expected.



Okinawa Prefecture Demographics

- Demographics of Okinawa Prefecture are in outflow of 0.5 person per 1,000 people in terms of social increase in population, but natural increase in population remains steady and is at the top nationwide with 5.0 persons per 1,000 people.
- Consequently, growth of population in the prefecture significantly exceeds the national average of -1.4 person, with 4.5 persons per 1,000 people.



Trend in the Social Increase of population

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Source: Bureau of Statistics, Ministry of Internal Affairs and Communications, "Yearly Population Estimates"

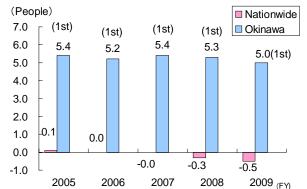
Note: Social increase of population = Incoming population – Outgoing population

The figures in brackets in the chart show Okinawa Prefecture's national ranking.



The Okinawa Electric Power Company, Inc.

Trend in the Natural Increase of population (Per Thousand people)

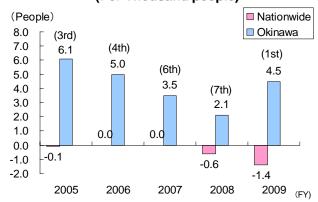


Source: Bureau of Statistics, Ministry of Internal Affairs and Communications, "Yearly Population Estimates"

Note: Natural increase of population = Births - Deaths

The figures in brackets in the chart show Okinawa Prefecture's national ranking.

Trend in the Increase of population (Per Thousand people)



Source: Bureau of Statistics, Ministry of Internal Affairs and Communications, "Yearly Population Estimates"

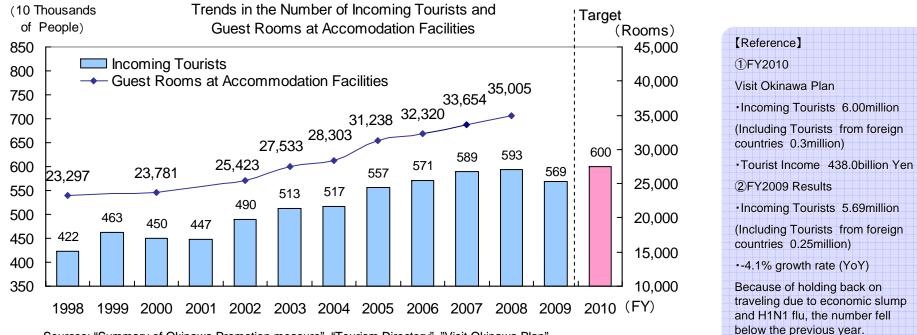
Note: Population increase = natural increase in population + increase/decrease of population in the society

The figures in brackets in the chart show Okinawa Prefecture's national ranking.

5

Trends in the Number of Incoming Tourists and Guest Rooms at Accommodation Facilities

FY2009 Result for incoming tourists: Record high of 5.69 million people(-4.1% in the previous year's figure)
 The target figures for 2010 are 6 million incoming tourists

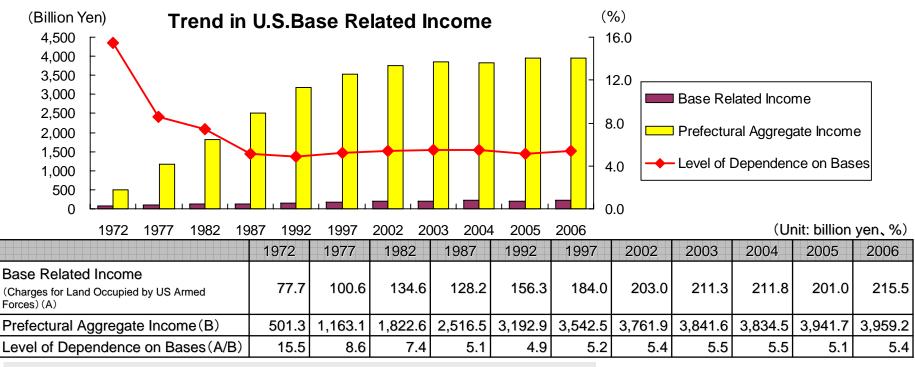


Sources: "Summary of Okinawa Promotion measure", "Tourism Directory", "Visit Okinawa Plan" •The survey of guest rooms at accommodation facilities changed from a biennial to an annual basis from 2003.

With the number of tourism related facilities (hotels, etc.) increasing in association with increased numbers of incoming tourists, increases are forecast for demand for commercial use electricity.



6 Trend in U.S. Base Related Income



U.S. Base related income has become an income source that supports the Okinawa economy.

■ However, the level of dependence on the bases has been falling year on year as the prefectural economy expands, and it had fallen to 5.4% in FY2006 from the 15.5% share at the time Okinawa was returned to Japan (1972).

Source: Okinawa Prefectural Government, Governor's Office, US Base Countermeasure's Office, "Okinawa Bases of the US Armed Forces and Self Defence Forces (Statistics), March 2009"



Reference : Main Economic Indicators

Trends in Main Economic Indicators (Year-on-Year Comparison)

| Indiastana | | FY2009 | | | | | | | | | | | | | |
|---|-------|--------|-------|-------|-------|-------|----------|-------|-------|-------|-------|-------|-------|----------|-------|
| Indicators | Apr. | Мау | Jun. | Jul. | Aug. | Sep. | 1st half | Oct. | Nov. | Dec. | Jan. | Feb. | Mar. | 2nd half | Total |
| Sales by large- scale retailers | -2.5 | -1.5 | -3.5 | -4.3 | -5.9 | 1.1 | -2.4 | -5.2 | -8.8 | -2.5 | -4.9 | -1.7 | - | -4.6 | -3.4 |
| No.of new car sold | -15.4 | -26.4 | -23.2 | -12.1 | 5.7 | 4.3 | -11.9 | 6.8 | 11.7 | 12.5 | 20.1 | 29.4 | 30.2 | 19.0 | 1.8 |
| W holesale shipments of household appliance | 10.7 | 5.2 | -1.7 | 8.4 | 8.0 | 16.4 | 7.4 | 5.9 | 35.2 | 24.8 | 22.3 | 50.8 | 38.6 | 29.1 | 17.7 |
| New residential construction starts | -31.8 | -0.3 | 16.9 | -8.6 | 75.7 | -17.4 | -1.7 | -16.0 | -34.3 | -35.7 | -0.8 | 11.9 | -45.6 | -25.2 | -14.6 |
| Value of public works contracts | -22.8 | 77.5 | -12.9 | 27.6 | -0.5 | 5.7 | 8.3 | 6.2 | 16.8 | 13.0 | -39.3 | -37.7 | -25.2 | -12.4 | -2.8 |
| No.of Inbound tourists | -7.4 | -7.4 | -2.7 | 0.5 | -4.0 | -3.7 | -4.0 | -12.3 | -12.2 | -7.3 | -0.5 | 8.1 | 1.4 | -4.2 | -4.1 |
| Total unemployment rate | 7.6 | 8.6 | 7.5 | 6.6 | 7.5 | 7.7 | 7.6 | 7.1 | 7.5 | 6.8 | 7.1 | 8.1 | 8.0 | 7.4 | 7.5 |
| Value of corporate failures | 90.8 | 44.6 | 19.4 | -98.9 | -58.0 | -74.9 | -83.2 | 49.6 | 495.6 | -26.8 | -94.3 | 125.5 | -7.1 | -44.6 | -77.3 |

Note 1: The figures for 'Sales by large-scale retailers' are calculated from the values given in preliminary figures for February 2010 on an all-store base.

Note 2: The figures quoted here for 'Wholesale shipments of household appliance' are estimates.

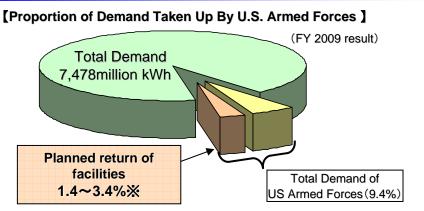
Note 3: The figures for 'Total unemployment rates' are raw data.

Source: Okinawa General Bureau, Okinawa Prefecture, Okigin Economic Institute, and others.



(Unit : %)

Q2. What is the Current State of U.S. Military Bases ?



%Range in figures due to planned return of facilities includes partial return.

| Summary of U.S. Armed Forces in Okinawa | (As of Jan. 2010) |
|---|-------------------|
|---|-------------------|

| | | = (/10 01 0411. 2010) |
|------------|-----------------------|-----------------------|
| | No. of Facilities | 33 |
| | Area | 229 km |
| el* | Soldiers | 21,277 |
| Personnel* | Other Staff, Families | 19,139 |
| Per | Total | 40,416 |

* The figures for personnel are as of the end of September 2008. Reference: No. of army employees: 9,155 *As of the end of November 2009

* Source: Website of Japan Ministry of Defense ; "Bases of the U.S. Armed Forces and Japan's Self-Defense Forces in Okinawa (collection of statistics and materials) March 2009," issued by the Military Base Affairs Office, Executive Office of the Governor, Department of General Affairs, Okinawa Prefectural Government; and the guide on recruitment of employees at U.S. Forces in Japan, prepared by the Labor Management Organization for USFJ Employees



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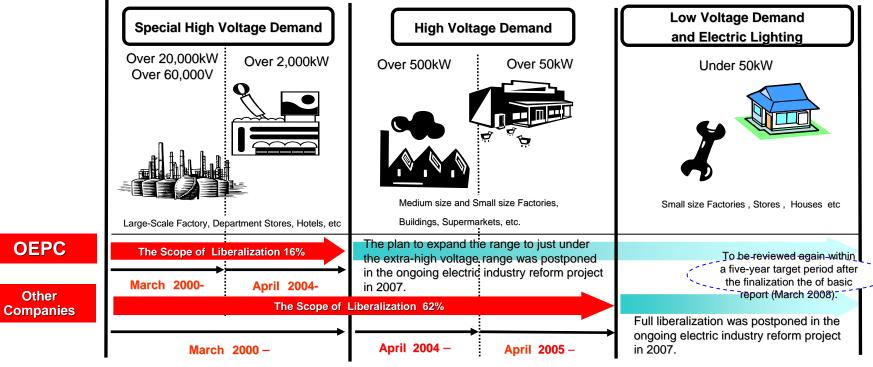
- U.S. Armed Forces demand was about 9.4% of total demand and about 7.1% of revenue in fiscal 2009.
- The proposal for reorganization of the U.S. Armed Forces was agreed upon by the U.S.-Japan Security Consultative Committee on May 1, 2006, and the facilities to be returned were clarified.
- The schedule for return of US military bases, which should have been developed by March 2007, has not been formulated yet and the detailed plan remains uncertain.
- In addition, as several proposals have been put forth as a relocation site of the US Marine Corps Futenma Air Base after the administration change in September 2009, the prospects have become more uncertain.
- Although there will be a temporary decrease in demand if facilities are returned, activation of the regional economy is forecasted in line with the redevelopment of returned sites.
- From now on, the company shall analyze the effects of returns on operations while paying attention to state and prefectural activity with regard to the proposal for reorganization of the U.S. Armed Forces.

[U.S.-Japan roadmap drafted for realignment of U.S. forces] (Source: Website of Japan Ministry of Defense) • Realignment of U.S. forces in Okinawa (main contents) (a) Construction of supplement facility of Futenma Airbase: Futenma Replacement Facility (FRF) → Relocation to Camp Schwab scheduled to complete in 2014. (b) Reduction of military forces and relocation to Guam → Relocation of 8,000 Marine Corps and their family (9,000 persons) to Guam by 2014. (c) Return of land → Total or partial return of land of six bases south of Kadena airport. * Said return of land will take place after completion of personnel relocation, after 2014. [Others]

In addition to the plan mentioned above, there is a plan to deploy a PAC-3 unit, which calls for relocation of 600 staffers and their 900 family members from Texas, the U.S., to Okinawa. Operation of PAC-3 will partially start by the end of 2006.

Q3. What are the Effects of Liberalization of Electric Power and What is the Future Forecast for Liberalization?

Retail Market Compared to other electricity companies, this will be a more cautious step in the liberalization process



* Ratio to electric power sales (FY2009 results)



Q4. What are the Preferential Tax Measures?

Currently Applied Preferential Tax Measures

1. Alleviation of Fixed Property Tax

- Basic Law: Supplementary Provisions of the Local Tax Law (Article 15.14)
- Details: Alleviation to 2/3 of the Standard Tax Rate
- Period: April 1, 1982 March 31, 2012 (Extended for 5 years from April 1, 2007)

2. Exemption from the Oil and Coal Tax

- Basic Law: Special Measures Law for the Promotion of Okinawa (Article 65.2), Special Taxation Measures Law (Article 90.4.3.1)
- Details: Exemption from the Oil and Coal Tax for coal
- Period: October 1, 2003 March 31, 2012 (Extended for 5 years from April 1, 2007)

※ Alleviation of Business Tax was abolished

on May 15,2007

Details : Standard Tax Rate: 1.1% (Standard Tax Rate for Electric Utilities: 1.3%) Period : December 31, 1971 – May 14, 2007

Need for preferential treatment

Preferential treatment is necessary for industrial development and improving the living standards of people in Okinawa Prefecture given that there has been no changes to the conditions of remote islands such as bearing of deficit arising from structural disadvantage.

Value of Tax Alleviation Due to the Preferential Measures

- The value of the alleviation measures in FY2009 was about 2.1 billion yen.
- The average value of the alleviation measures after FY2010 will be about 2.3 billion yen per year.

Amount of reduction by applying preferential treatment is deducted in calculating the Total Unit Cost of electricity charge and consequently is returned to customers.

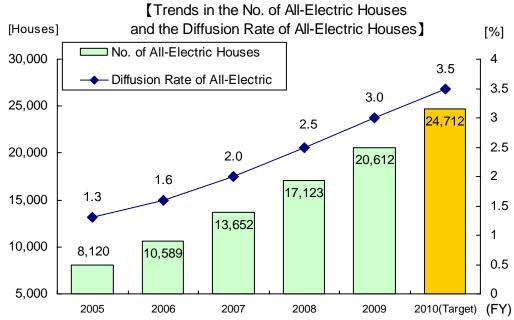


Q5. What is the Current State of the Promotion of All-Electric Houses?

1. Target value for FY2010 \Rightarrow All-Electric Houses 4,100 (14.2million kWh)

2. Approach for the promotion and diffusion.

- ① Launching of effective promotion activities to facilitate penetration of all electrification housing brand.
- 2 Proactive activities to promote penetration of ecocute (CO2 refrigerant heat pump water heater).
- ③ Expansion of sales activity in cooperation with sub-users.
- ④ Strengthening of sales activity to collective housing and existing homes.



[Reference]

Adoption rate (results for FY2009) All-electric adoption rate in newly built houses (included multi-family dwellings etc.) = 12.6% All-electric adoption rate in newly built houses = 56.3%



Q6.What is the Current State of the New Demand Creation Through the Promotion of Commercial Electrification Equipment ?

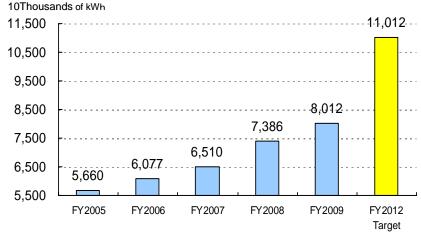
- 1. Sales target (in total of three years from FY2010 to FY2012): 30 million kWh
 - * Electrification system (electric air-conditioning system (including heat storage), electrified kitchen and electrified water heater)

2. Approach for the promotion and diffusion.

- ① Implementation of electrification proposal activities suitable for the power usage of customers.
- 2 Promotion of heat pump equipment (air-conditioning and water heaters)
- ③ Expansion of sales activity in cooperation with sub-users.
- (4) Launching sales activities that customers in various industries.

Changes in the net system energy demand for commercial electrification equipment

| | | | | | 10Thous | sands of kWh | |
|--|----------------|----------------|----------------|----------------|----------------|-------------------------|---|
| FY | 2005 | 2006 | 2007 | 2008 | 2009 | 2010~ 2012 Target | 1 |
| Commercial Electrification Equipment (Cumulative) | 267 (5,660) | 417 (6,077) | 433 (6,510) | 876 (7,386) | 626 (8,012) | 3,000 (11,012) | |

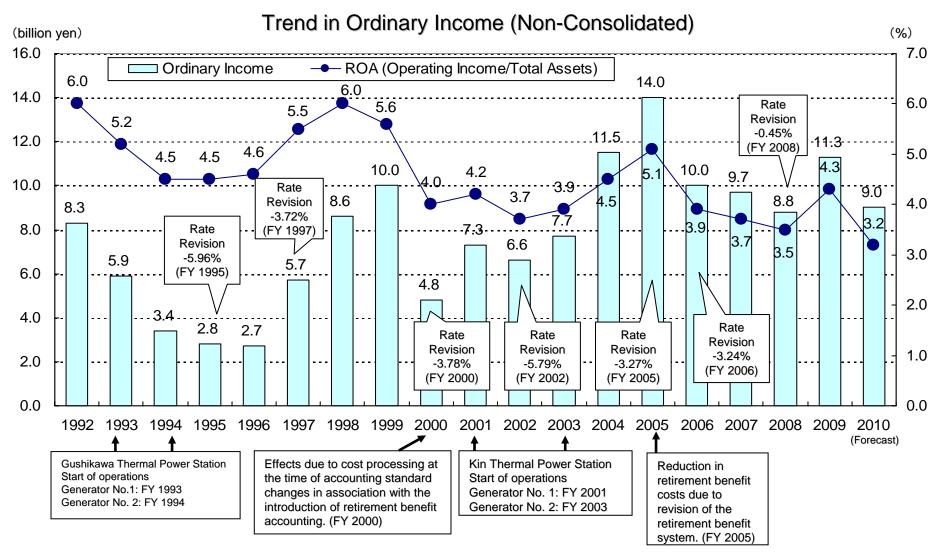


* Cumulative total indicates the cumulative total value from FY1989.



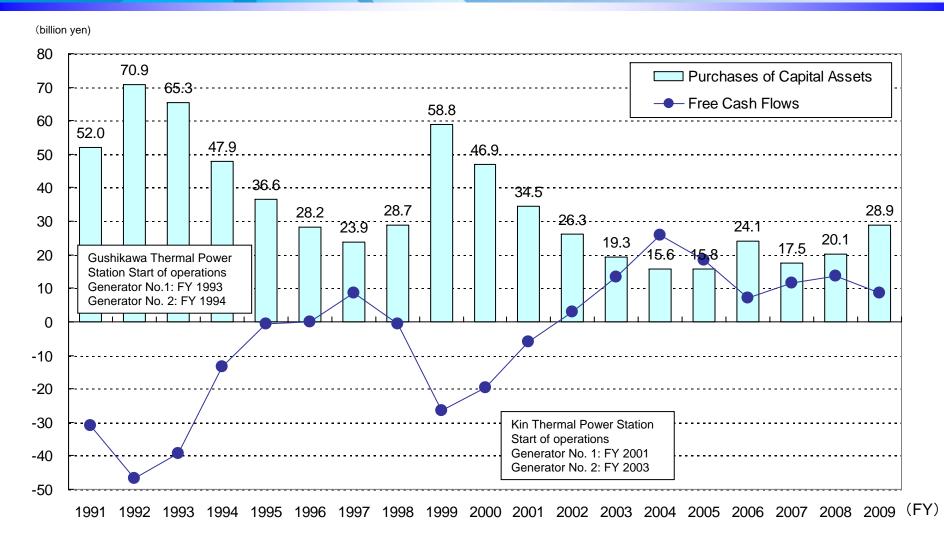
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Q7.What is the Past Trend of Ordinary Income and What is the Forecast for this Fiscal Year?





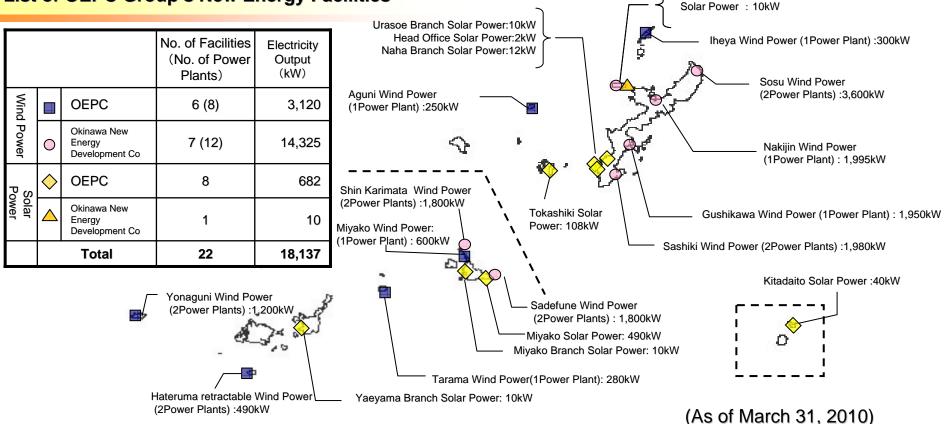
Q8.What are the trends of the Capital Expenditure and Free Cash Flows?



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Q9.What is the Status of Wind and Solar Power Electricity Generation Facilities?

List of OEPC Group's New Energy Facilities



- OEPC Group has new energy facilities with total output of 18,137kW (wind power: 17,445kW, solar power: 692kW)
- Introducing Plan of New Energy Facilities.
 - ✓ Retractable wind-power generator (Minamidaito Island:2 plants: 245kW each, from January 2011).
 - New Energy verification studies for the Remote Island Independent System (total 4,470kW solar power in 4 remote islands).



leiima wind Power (2Power Plants) : 1.200kW

Q10.What is a retractable wind-power generator?

Overview of retractable wind-power generator

| Place | Hateruma Island |
|---|--------------------|
| Manufacturer/country of manufacture | Vergnet/France |
| Rated power output | 245kW |
| Wind speed for power rating/start-up/stoppage | 13m/s, 4m/s, 20m/s |
| Number of blade | Тwo |
| Diameter of blade | 32m |
| Height of hub | 38m |

%Also, we are planning to introduce retractable wind-power generator at Minamidaito.



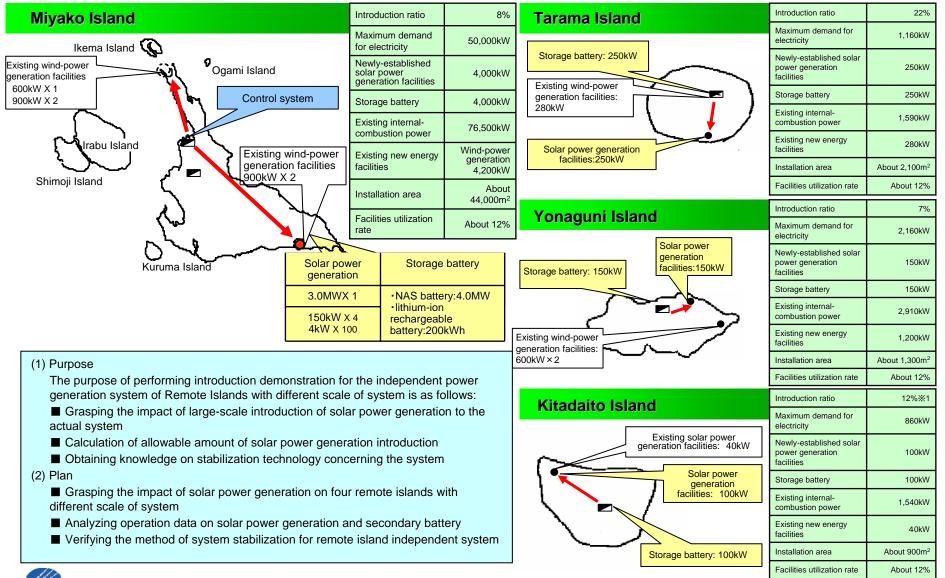
Advantages

- Wind-power generator can be folded nearly 90 degrees so that damages by big wind in typhoon can be avoided by folding it.
- Large-size cranes are not needed to construct the wind-power generator to enable construction in hilly areas.
- Wind-power generator is retractable, making it possible to perform maintenance on the ground.
- > Wind-power generator is supported by wires.





Q11.What is the New Energy verification studies for the Remote Island Independent System?





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Q12.How do Current Electricity Rates Compare to Rates at Other Companies?

While the detailed comparison of electricity rates is not available due to limited amount of reported data, the following is the comparison of electricity rates for the main supply contracts.

| Model Unit Rates for All Companies | (As of May 2010, including fuel cost adjustments and consumption taxes) |
|------------------------------------|--|
|------------------------------------|--|

(Unit: yen/kWh)

| | OEPC | Co. A | Co. B | Co. C | Co. D | Co. E | Co. F | Co. G | Co. H | Co. I |
|---|-------|-------|------------|-------|-------|-------|-------|------------|-------|-------|
| Metered Residential | 24.01 | 23.70 | 22.30 | 21.58 | 21.41 | 20.90 | 21.23 | 22.22 | 21.85 | 20.62 |
| Model Basic Unit 300 | 10 | 9 | 8 | 5 | 4 | 2 | 3 | \bigcirc | 6 | 1 |
| Commercial Use Electricity (High Voltage) | 19.53 | 17.24 | 17.19 | 16.79 | 16.40 | 15.25 | 16.32 | 17.22 | 16.20 | 15.99 |
| Model Basic Unit 250 (Power Factor 100%) | 10 | 9 | \bigcirc | 6 | 5 | 1 | 4 | 8 | 3 | 2 |
| High-voltage Power A | 17.32 | 16.15 | 15.64 | 15.22 | 15.90 | 14.58 | 15.52 | 16.08 | 16.31 | 15.52 |
| Model Basic Unit 250 (Power Factor 100%) | | 8 | 5 | 2 | 6 | 1 | 3 | \bigcirc | 9 | 3 |

Note: The circled numbers indicate price level rankings (higher numbers indicate more expensive rates).



Q13. What are the CO₂ Emission Volumes by Fuel Type?

LNG (Liquefied Natural Gas) produces less carbon dioxide, a major cause of global warming, than coal or oil.

Chart: Comparison of CO₂ Emission Volumes by Fuel Type

| Fuel Type | CO ₂ Emission Volume Per Unit Heat Value [g-CO ₂ /MJ] *1 | vs.Coal | vs.Oil *3 | CO ₂ Emission Volume Per kWh [kg-CO ₂ /kWh] *2 | vs.Coal | vs.Oil *3 |
|----------------|---|---------|-----------|--|---------|-----------|
| Coal | 90.6 | 1.00 | 1.27 | 0.84 | 1.00 | 1.24 |
| C Heavy Oil | 71.5 | 0.79 | 1.00 | 0.68 | 0.81 | 1.00 |
| LNG | 49.5 | 0.55 | 0.69 | 0.35 | 0.42 | 0.51 |

- *1 The values from the Law Concerning the Promotion of the Measures to Cope with Global Warming (April 1, 2006) were used as the CO₂ emission factors to calculate g-CO₂/MJ.
- *2 Power generation efficiency values of 39%, 38% and 51% were assumed for coal, oil and LNG respectively in calculations.
- *3 Oil comparisons were based on type C heavy oil.



Q14. What is the Current State of the Progress of Discussion in the Gas Industry ?

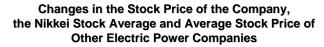
As The integrated energy company

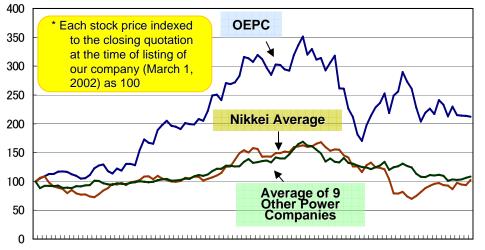
Current status of the gas business in Okinawa As LNG is expected to have potential needs as raw material for (Conversion of heat consumed in FY2008) town gas and industrial fuel for its superior environmental and safety Public gas (Okinawa gas) profiles, the Company is considering the supply business of LNG LNG conversion: approximately 20,000t per year. community gas which will be introduced in the Yoshinoura Thermal Power Station. 11.4% 2.9% Current status LP gas The Company is proceeding with discussions with Okinawa Gas Co., Ltd., which is a public gas provider in Okinawa Prefecture, about LNG supply and business schemes including wholesale supply system while assessing the status of procurement of LNG fuel and the progress of construction works of Yoshinoura Thermal 85.7% Power Plant. Source: Agency for Natural Resources and Energy website, Japan LP Gas Association website, Gas Energy newspaper For the promotion of LNG In addition to the wholesale supply of LNG to Okinawa Gas, the Reference: Corporate profile of Okinawa Gas Company is examining the possibility of supplying it to heavy Date of foundation : July 22, 1958. consumers for commercial and industrial uses in consideration of energy environment and market trends. Capital : JPY 250,222,000 Sales : JPY 6.61bn (December 2008) Perspective for the launch of business Supply area : Most of Naha city, A part of Urasoe The Company aims to launch gas business within 1-2 years after the city, Tomishiro city, Haebaru town, launch of operation at the Yoshinoura power plant, in consideration of the Nishihara town, Nakagusuku village LNG fuel supply situation and the stable operation at the Yoshinoura thermal plant. No. of customers: General gas: approx.59,000 units LP gas: approx.17,000units The Okinawa Electric Power Company, Inc. 35

Change in Okinawa Electric Power's Stock Price

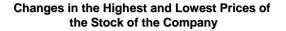
Change in Stock Price (January 5, 2009~March 31,2010)

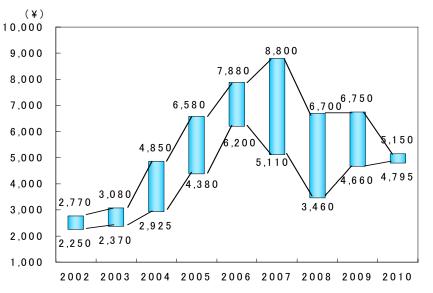
| | Okinawa Electric Power | Average of 9 Other Power Companies | Nikkei Average |
|---|--|---|---|
| Stock price on January 5, 2009 | ¥6,520 | ¥2,567 | ¥9,043 |
| All-time high | ¥6,520 as of January 5, 2009(±0.0%) | ¥2,567 as of January 5, 2009(±0.0%) | ¥11,097 as of March 30, 2010(+22.7%) |
| All-time low | ¥4,690 as of April 30, 2009(-28.1%) | ¥1,927 as of November 10, 2009(-24.9%) | ¥7,055 as of March 10, 2009(-22.0%) |
| Latest stock price Closing quotation on March 31, 2010 | ¥4,880(-25.2%) | ¥2,149(-16.3%) | ¥11,090(+22.6%) |

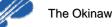




02/3 02/9 03/3 03/9 04/3 04/9 05/3 05/9 06/3 06/9 07/3 07/9 08/3 08/9 09/3 09/9 10/3







Earnings Per Share and Payout Ratio

Earnings per Share and Payout Ratio (Non-consolidated)

| FY | | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 |
|-----------------------|----------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Net Income | Million yen | 2,606 | 4,807 | 4,430 | 5,594 | 7,591 | 9,163 | 6,398 | 6,590 | 3,635 | 7,293 |
| Earnings per Share | Yen | 171.77 | 316.86 | 286.52 | 363.37 | 494.77 | 571.05 | 402.25 | 376.84 | 207.89 | 417.26 |
| Dividend per Share | Yen | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 |
| Payout Ratio | % | 34.9 | 18.9 | 20.9 | 16.5 | 12.1 | 10.5 | 14.9 | 15.9 | 28.9 | 14.4 |

| Date | lssued number of shares of common stock | |
|------------|---|----------------|
| 1992.02.10 | 14,728,132 | Listed |
| 1995.11.20 | 14,875,413 | Split 1 : 1.01 |
| 1999.05.25 | 15,172,921 | Split 1 : 1.02 |
| 2005.05.20 | 15,931,567 | Split 1 : 1.05 |
| 2007.04.01 | 17,524,723 | Split 1 : 1.10 |



Reference

- <u>http://www.okiden.co.jp/english/index.html</u> (The Okinawa Electric Power Company Incorporated)
- <u>http://www.pref.okinawa.jp/english/index.html</u> (Okinawa Prefecture)
- <u>http://www.fepc.or.jp/english/index.html</u> (The Federation of Electric Power Companies of Japan)
- <u>http://criepi.denken.or.jp/en/</u> (Central Research Institute of Electric Power Industry)





This document includes statements concerning future results. Such statements are based on calculations and predictions and are neither definite nor guaranteed. Please be aware that future results may change in accordance with changes in assumptions related to the management environment and the like.

> [Enquiries regarding this document] Finance Section, Accounting & Finance Department Okinawa Electric Power Company, Inc.

TEL : +81-98-877-2341 FAX : +81-98-879-1317 Email : ir@okiden.co.jp

