# Summary of the Settlement of Accounts for FY2010

**April 28, 2011** 





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# **Financial Results for FY2010**

# (Year-on-Year Comparison)

(Unit: million yen, X)

	Co	onsolidated (	A)	Non-	-consolidate	d (B)	(A)/ (B)		
	FY2010 Results	FY2009 Results	Rate of change	FY2010 FY2009 Results Results		Rate of change	FY2010 Results	FY2009 Results	
Sales	158,494	162,501	-2.5%	150,896	151,825	-0.6%	1.05	1.07	
Operating income	14,376	17,397	-17.4%	12,490	14,935	-16.4%	1.15	1.16	
Ordinary income	11,042	13,659	-19.2%	9,240	11,315	-18.3%	1.19	1.21	
Net income	8,047	8,950	-10.1%	6,872	7,293	-5.8%	1.17	1.23	

## Decrease in Sales, Decrease in Income (Consolidated and Non-consolidated)

## [Revenue]

- Decrease in income from the Fuel Cost Adjustment System in Electric business.
- Decrease in sales due to the influence of change in consolidated subsidiaries.(※)
- Decrease in sales in consolidated subsidiaries.

## [Expenditure]

- Increase in fuel cost and power purchase cost in Electric business.
- Decrease in expenditure due to the influence of change in consolidated subsidiaries.(※)
- Decrease in cost of sales due to decrease of sales in consolidated subsidiaries.



# **Financial Results for FY2010**

# (Compared with the FY2010 Projection)

(Unit:million yen)

		Consolidated						Non-consolidated				
	FY2010	FY2010 Projection				Change	FY2010	FY2010 Projection				Change
	Results	Jan.11	Oct.10	Jul.10	Apr.10	Against Jan.11	Against   Results		Oct.10	Jul.10	Apr.10	Against Jan.11
Sales	158,494	158,100	158,300	159,800	158,900	+0.2%	150,896	149,500	149,700	150,900	150,000	+0.9%
Operating income	14,376	12,200	11,700	13,300	13,300	+17.8%	12,490	10,200	10,000	11,800	11,800	+22.5%
Ordinary income	11,042	9,600	9,000	10,500	10,500	+15.0%	9,240	7,300	7,000	9,000	9,000	+26.6%
Net income	8,047	7,100	6,700	6,700	6,700	+13.3%	6,872	5,500	5,300	5,800	5,800	+25.0%

## [Against Jan.11 Figures]

#### [Revenue]

- Increase in Electricity Sales Volume in Electric business.
- Decrease in sales in consolidated subsidiaries.

## [Expenditure]

- Decrease in repair and maintenance cost, other expenses in Electric business.
- Decrease in cost of sales and SGA in consolidated subsidiaries.



# **Trends in Electricity Sales Volume**

## **Electricity Sales Volume**

(Unit: million kWh)

		FY2010 (Results)	FY2009 (Results)	Change	Rate of change
Lig	hting	2,991	2,916	+75	+2.6%
Ро	wer <sup>*</sup>	4,530	4,562	-32	-0.7%
To	tal	7,521	7,521 7,478		+0.6%
Reference	Consumer Use	6,243	6,155	+88	+1.4%
ence	Industrial Use	1,278	1,323	-45	-3.4%

## <Lighting>

The demand for Lighting increased Year-on-Year due to the increased number of customers.

#### <Power>

The demand for Power decreased Year-on-Year due to the influence of high rate of operation of Sea Water Desalination Plant in Large industrial power in the previous year.

※Figures for Power include demand in the de-regulated segment

#### Power Generation Infrastructure and Power Generated and Received

(Unit: thousand kW, million kWh)

			FY2	009				
		Maximum output	position   Liberiotty   position		position	Electricity generated	Com- position ratio	
	Coal	752	33.7%	4,908	57.7%	4,771	56.3%	
OEPC	Oil	1,167	52.3%	1,820	21.4%	1,828	21.6%	
	Total	1,919	86.0%	6,728	79.1%	6,599	77.9%	
Oth	er company (coal)	312	14.0%	1,707	20.1%	1,823	21.5%	
Oth	ner	_	_	69	0.8%	54	0.6%	
	Total	2,231	100.0%	8,504	100.0%	8,476	100.0%	

## <Power Generation Infrastructure>

The maximum electric power output decreased 4,510 kW
 Ishigaki island power plant No.8 :-2,500kW
 Miyako island power plant No.8 :-2,500kW
 Minamidaito island wind-power generator: +490kW

### <Power Generated and Received>

- Power generated and received almost unchanged from the same period of the previous year.
- Ratio of coal-fired thermal power generated by ourselves was up 1.4 point Year-on-Year.
- Ratio of coal-fired thermal power generation including those purchased from other company was 77.8%.



# **Non-Consolidated**

# - Factors in Revenue and Expenditure Changes

(Unit: million yen)

		FY2010 Results	FY2009 Results	Change	Rate of change	Main factors in changes
	Lighting	69,840	69,359	+481	+0.7%	[Electricity sales]
Ordir	Power	79,842	81,285	-1,442	-1.8%	Electricity sales volume 1,040
nary	Electricity sales	149,683	150,644	-961	-0.6%	Fuel Cost Adjustment System -2,203
Ordinary revenues	Other income	1,840	1,614	+226	+14.0%	
nues	(Sales)	(150,896)	(151,825)	(-928)	(-0.6%)	
	Total	151,524	152,259	-734	-0.5%	
	Personnel	16,322	16,920	-597	-3.5%	Retirement benefits -603
	Fuel	41,348	39,327	+2,020	+5.1%	
	Repair and maintenance	16,696	17,009	-312	-1.8%	Distribution -451 General -57 Transmission -56 Thermal power -31 Internal combustion 183 Transformation 100
O <sub>r</sub>	Depreciation	21,004	21,328	-323	-1.5%	Thermal power -889 (Kin power station -626) Transmission -313 Distribution 452 General 421
Ordinary expenses	Purchased power from other utilities	43	_	+43	<del>_</del>	
exp	Expenditure for power purchases	15,785	15,105	+680	+4.5%	Thermal power 223 Solar power 374
ense	Interest	2,888	3,208	-319	-10.0%	Average balance 10 Average rate -329
Š	Tax and other public charges	7,105	7,196	-90	-1.3%	
	Other expenses	21,088	20,848	+240	+1.2%	Business consignment expenses 1,588 Supplies expenses 271 Various expenses -1,630
	(Operating expenses)	(138,406)	(136,889)	(+1,516)	(+1.1%)	
	Total	142,284	140,943	+1,340	+1.0%	
(Ope	erating income)	(12,490)	(14,935)	(-2,445)	(-16.4%)	
Ordin	nary income	9,240	11,315	-2,075	-18.3%	
Inco	me taxes	2,367	4,021	-1,654	-41.1%	
Net i	ncome	6,872	7,293	-421	-5.8%	, and the second se



# Non-Consolidated - Trends in Data and Effects of Changes

## **■** Main Data

		FY2010 (Results)	FY2009 (Results)
Crude oil CIF price	\$/bbl	84.1	69.4
Coal CIF price	\$/t	95.6	93.2
Exchange rate	Yen/\$	85.7	92.9

# **■** Effects of Changes

(Unit: 100 million yen)

		FY2010 (Results)	FY2009 (Results)
Crude oil CIF price ※	1\$/bbl	2.4	2.6
Coal CIF price	1\$/t	1.7	1.9
Exchange rate    ※	1Yen/\$	4.2	3.6
Electric energy demand	1%	6.8	7.1
Interest rate	1%	0.7	0.8

<sup>💥</sup> Figures for effects of changes do not include data of expenditure for power purchase



# **Consolidated**

# - Factors in Revenue and Expenditure Changes

(Unit: million yen)

	(One minor									
	FY2010 (Results)	FY2009 (Results)	Change	Rate of change						
Sales	158,494	162,501	-4,007	-2.5%						
Operating income	14,376	17,397	-3,021	-17.4%						
Ordinary income	11,042	13,659	-2,617	-19.2%						
Net income	8,047	8,950	-903	-10.1%						

#### ■ By Segment (before eliminating internal transactions)

(Unit: million yen)

		(Office friminos)
	Electric business	Other
Sales	150,896	43,383
(YoY change)	(-928)	(+729)
Sales to outside customers out of total	150,745	7,749
(YoY change)	(-800)	(-3,206)
Operating income	12,490	2,168
(YoY change)	(-2,445)	(-158)

<sup>※ &</sup>quot;Electric business" is the required reportable segment. And the disclosure segments are "Electric business" and "Other (Business except for Electric business)" from FY2010.

## Sales decreased approx. 4.0 billion yen

[Factors for decrease]

- Decrease in electricity sales in Electric business
- Decrease in sales due to the influence of change in consolidated subsidiaries
- Decrease in sales in consolidated subsidiaries

### ■ Operating income decreased approx. 3.0billion yen

[Factors for decrease]

- ·Decrease in sales
- ·Increase in fuel cost in Electric business
- ·Increase in power purchase cost in Electric business

[Factors for increase]

- ·Decrease in personnel cost in Electric business
- ·Decrease in depreciation cost in Electric business

## ■ Ordinary income decreased approx. 2.6billion yen

[Factor for decrease] • Decrease in Operating income[Factor for increase] • Decrease in interest expenses

#### ■ Net income decreased approx. 0.9 billion yen

【Factor for decrease】 • Decrease in Ordinary income 【Factor for increase】 • Decrease in income taxes

## By segment

☐ In "Other" segment, sales increased due to an increase in construction orders from Electric business, although there was influence of change in consolidated subsidiaries and decrease in sales to outside customers.



# **FY2010 Financial Results of each Company**

(Unit: million yen)

			Sales		Оре	erating inco	ome	Ord	dinary inco	me		Net income	Э
		FY2010 (Results)	FY2009 (Results)	Change									
The (	Okinawa Electric Power Co.,Inc.	150,896	151,825	-928	12,490	14,935	-2,445	9,240	11,315	-2,075	6,872	7,293	-421
	Okidenko Co.,Inc.	15,554	14,851	+703	578	289	+288	657	344	+313	376	194	+182
	Okiden Kigyo Co.,Inc.	5,286	5,054	+232	135	29	+106	181	70	+110	78	30	+47
	Okinawa Plant Kogyo Co.,Inc.	10,833	9,938	+895	287	481	-194	311	509	-198	145	656	-511
	Okinawa Denki Kogyo Co.,Inc.	1,273	1,053	+220	131	72	+59	136	78	+57	96	48	+47
	Okiden Kaihatsu Co.,Inc.	3,539	3,554	-14	537	624	-87	492	571	-78	282	336	-54
	The Okiden Global Systems Co.,Inc.	2,455	2,198	+256	62	61	+1	79	72	+7	22	28	-5
Other	Okinawa Enetech Co.,Inc.	844	915	-71	12	39	-27	12	39	-26	76	25	+50
,	Okinawa New Energy Development Co.,Inc.	561	573	-12	-101	2	-104	-130	-20	-110	-123	-37	-85
	Okisetsubi Co.,Ltd.	1,058	970	+88	13	9	+4	13	10	+3	12	9	+2
	First Riding Technology,Inc.	1,319	1,282	+36	389	306	+83	374	354	+20	395	393	+2
	Progressive Energy Corp.	1,675	1,726	-50	85	107	-22	85	106	-21	32	57	-25
	Kanucha Community Co.,Inc.	_	_	_	-26	-46	+19	-282	-268	-14	-645	-268	-376
	Okinawa Telecommunication Network Co.,Inc.	_	1,792	-1,792	_	245	-245	_	197	-197	_	134	-134
Elimi	nation (Include investment gain/loss by equity method)	-36,804	-33,233	-3,570	-222	237	-459	-131	277	-408	425	47	+377
Cons	olidated	158,494	162,501	-4,007	14,376	17,397	-3,021	11,042	13,659	-2,617	8,047	8,950	-903

<sup>\* &</sup>quot;Okinawa Telecommunication Network Co.,Inc." has become an equity-method affiliate since Jan.2010.



# **Balance Sheet Comparison**

(Unit: million yen)

		FY2010 Term end	FY2009 Term end	Change	Major factors for change (Consolidated factors)			
Assets	*	385,159	365,299	+19,859	Electric utility plant and equipment -6,142 Construction in progress +26,672			
	**	368,596	349,308	+19,288	Investments and other assets -1,743 [Reference] Changes in fixed assets in Electric business			
Fixed assets	*	353,026	334,968	+18,058	Capex Removal Depreciation Other			
	**	348,974	330,116	+18,858	17,238 -1,672 -21,004 -704			
Current assets	*	32,132	30,330	+1,801	Inventories +2,090			
	**	19,621	19,191	+430				
Liabilities	*	259,102	245,648	+13,454				
	**	250,840	237,204	+13,635	Bonds +20,000 Long-term loans +7,049			
Non-current	*	204,473	174,149	+30,324	Other non-current liabilities+1,409(provisions for PCB waste			
liabilities	**	198,500	168,024	+30,475	treatment +1,466)			
Current liabilities	*	54,629	71,499	-16,869	Current maturities of long-term debt -17,563 Accrued taxes -2,503			
	**	52,339	69,180	-16,840	Short-term loans -1,565			
Net assets	*	126,056	119,651	+6,405	Net income 8,047, Dividend -1,048			
1101 000010	**	117,756	112,103	+5,653	/aluation difference on available-for-sale securities -194			

## Reference: Interest-bearing debt and Capital adequacy ratio

	FY2010	FY2009	Chango
	Term end	Term end	Change
Interest bearing debt (million yen)	208,392	200,883	+7,508
Interest-bearing debt (million yen)	206,775	198,726	+8,049
**************************************	32.6	32.5	+0.1
Capital adequacy ratio (%)	31.9	32.1	-0.2

<sup>★ \*</sup>Consolidated \*\*Non-consolidated



# State of Capex, Cash Flow, and Interest-bearing Debt

(Unit: 100 million yen)

			Consolidated		Non-consolidated				
		FY2010 (Results)	FY2009 (Results)	Change	Change FY2010 (Results)		Change		
Capital expenditure		476	319	+156	486	310	+176		
	Operating activities	271	390	-119	260	362	-102		
С	Investing activities	-350	-304	-45	-346	-300	-45		
F	(FCF)	(-78)	(86)	(-165)	(-85)	(62)	(-148)		
	Financing activities	62	-101	+164	68	-84	+153		
Interest-bearing debt outstanding		2,083	2,008	+75	2,067	1,987	+80		

## [Operating activities] (-11.9bn.yen)

- Decrease in income before taxes
- Increase in expenditure due to increase of Inventories
- Increase in expenditure due to decrease of trade notes and accounts payables

## [Investing activities] (-4.5 bn.yen)

■ Increase in capital expenditure

Accordingly, free cash-flow decreased 16.5 billion yen.



# **Annual Outlook Summary**

(Unit: million yen, X)

		Consolic	lated (A)		١	Non-consc	)	(A)/(B)		
	FY2011 (Forecast)	FY2010 (Results)	Change	FY2011 1st half (Forecast)	FY2011 (Forecast)	FY2010 (Results)	Change	FY2011 1st half (Forecast)	FY2011 (Forecast)	FY2010 (Results)
Sales	171,300	158,494	+8.1%	87,800	162,300	150,896	+7.6%	84,100	1.06	1.05
Operating income	13,700	14,376	-4.7%	9,200	12,200	12,490	-2.3%	9,400	1.12	1.15
Ordinary income	10,500	11,042	-4.9%	7,800	9,000	9,240	-2.6%	8,000	1.17	1.19
Net income	7,000	8,047	-13.0%	5,400	6,100	6,872	-11.2%	5,500	1.15	1.17

#### Increase in Sales, Decrease in Income (Consolidated and Non-consolidated)

#### [Revenue]

- Increase in income from the Fuel Cost Adjustment System in Electric business.
- Increase in sales in consolidated subsidiaries.

## [Expenditure]

■ Increase in fuel cost and power purchase cost in Electric business.



# Non-consolidated – Revenue and Expenditure Forecast, Factors in Changes

#### ■ Electricity Sales Volume

(Unit: million kWh)

	FY2011 (Forecast)	FY2010 (Results)	Change	Rate of change
Lighting	2,973	2,991	-18	-0.6%
Power	4,591	4,530	+61	+1.3%
Total	7,564	7,521	+43	+0.6%

#### ■ Revenue and Expenditure

(Unit: million ven)

	vende and Expendite			(01111	million yen,
	Electricity sales	161,300	149,683	+11,616	+7.8%
Ordinary revenues	Other income	1,400	1,840	-440	-23.9%
nary nues	(Sales)	(162,300)	(150,896)	(+11,403)	(+7.6%)
<i>"</i>	Total	162,700	151,524	+11,175	+7.4%
	Personnel	16,500	16,322	+177	+1.1%
	Fuel	51,200	41,348	+9,851	+23.8%
	Repair and maintenance	16,400	16,696	-296	-1.8%
0	Depreciation	22,100	21,004	+1,095	+5.2%
Ordinary expenses	Purchased power from other utilities	_	43	-43	-100.0%
гу ехр	Expenditure for power purchases	17,000	15,785	+1,214	+7.7%
ens	Interest	3,000	2,888	+111	+3.8%
es	Tax and other public charges	7,300	7,105	+194	+2.7%
	Other expenses	20,200	21,088	-888	-4.2%
	(Operating expenses)	(150,100)	(138,406)	(+11,693)	(+8.4%)
	Total	153,700	142,284	+11,415	+8.0%
(Оре	(Operating income) Ordinary income		(12,490)	(-290)	(-2.3%)
Ordin			9,240	-240	-2.6%
Incon	ne taxes	2,900	2,367	+532	+22.5%
Net in	ncome	6,100	6,872	-772	-11.2%
		•	,		

■ Sales: 162.3 billion yen (+11.4 bn. yen)

[Electricity sales]

Increase in income from the Fuel Cost Adjustment System

[Other income]

Decrease in other electricity revenues

■ Operating income : 12.2 billion yen (-0.3 bn. yen)

■ Ordinary income : 9.0 billion yen (-0.2 bn. yen)

#### [Factors for decrease]

[Fuel cost] Rise in fuel prices

[Power purchase cost] Rise in coal prices

[Depreciation]

Start of operations of power generation facilities

#### [Factors for increase]

[Sales] Increase in electricity sales

[Other expenses] Decrease in environmental expenditure [Repair and maintenance]

Decrease in periodic maintenance cost

■ Net income : 6.1 billion yen (-0.8 bn. yen)



(Unit: 100 million yen)

# **Non-Consolidated**

# - Trends in Data and Effects of Changes (FY2011 Forecast)

## ■ Main Data

		FY2011 (Forecast)	FY2010 (Results)
Crude oil CIF price	\$/bbl	110.0	84.1
Coal CIF price	\$/t	121.0	95.6
Exchange rate	Yen/\$	85.0	85.7

## **■** Effects of Changes

		FY2011 (Forecast)	FY2010 (Results)
Crude oil CIF price ※	1\$/bbl	2.6	2.4
Coal CIF price    ※	1\$/t	1.7	1.7
Exchange rate	1Yen/\$	5.6	4.2
Electric energy demand	1%	6.8	6.8
Interest rate	1%	0.6	0.7

<sup>💥</sup> Figures for effects of changes do not include data of expenditure for power purchase



# Consolidated – Revenue and Expenditure Forecast, Factors in Changes

(Unit: million yen)

	FY2011 (Forecast)	FY2010 (Results)	Change	Rate of change
Sales	171,300	158,494	+12,805	+8.1%
Operating income	13,700	14,376	-676	-4.7%
Ordinary income	10,500	11,042	-542	-4.9%
Net income	7,000	8,047	-1,047	-13.0%

Comparison with FY2010

■ Sales: 171.3 billion yen (+12.8 bn. yen)

[Factors for increase]

- Increase in electricity sales in Electric business
- Increase in sales in consolidated subsidiaries
- ■Operating income: 13.7 billion yen (-0.7 bn. yen)

[Factors for decrease]

- Increase in fuel cost in Electric business
- Increase in power purchase cost in Electric business
- Increase in depreciation cost in Electric business

■ By Segment (Forecast)

(Unit: million yen)

	Electric business	Other
Sales	162,300	40,600
(YoY Change)	(+11,403)	(-2,783)
Sales to outside customers out of total	162,100	9,200
(YoY Change)	(+11,354)	(+1,450)
Operating income	12,200	1,700
(YoY Change)	(-290)	(-468)

■ Ordinary income: 10.5 billion yen (-0.5 bn. yen)
■ Net income: 7.0 billion yen (-1.0 bn. yen)

■ In "Other" segment, sales and operating income are expected to decrease due to a decrease in construction orders from Electric business, although sales to outside customers is expected to increase.

<sup>★</sup> before eliminating internal transactions

# **FY2011 Financial Outlook of each Company**

(Unit: million yen)

			Sales		Оре	erating inco	ome	Ord	linary inco	me	Net income		
		FY2011 Forecast	FY2010 Results	Change	FY2011 Forecast	FY2010 Results	Change	FY2011 Forecast	FY2010 Results	Change	FY2011 Forecast	FY2010 Results	Change
The	Okinawa Electric Power Co.,Inc.	162,300	150,896	+11,403	12,200	12,490	-290	9,000	9,240	-240	6,100	6,872	-772
	Okidenko Co.,Inc.	15,012	15,554	-542	337	578	-241	383	657	-274	221	376	-154
	Okiden Kigyo Co.,Inc.	4,776	5,286	-509	107	135	-27	154	181	-26	70	78	-7
	Okinawa Plant Kogyo Co.,Inc.	9,234	10,833	-1,599	73	287	-214	90	311	-221	51	145	-93
	Okinawa Denki Kogyo Co.,Inc.	1,060	1,273	-213	76	131	-55	80	136	-56	51	96	-45
	Okiden Kaihatsu Co.,Inc.	3,846	3,539	+306	536	537	-1	500	492	+8	288	282	+6
Other	The Okiden Global Systems Co.,Inc.	2,134	2,455	-320	56	62	-6	65	79	-14	38	22	+15
	Okinawa Enetech Co.,Inc.	940	844	+95	20	12	+7	20	12	+7	10	76	-66
	Okinawa New Energy Development Co.,Inc.	627	561	+66	-57	-101	+44	-84	-130	+46	-84	-123	+38
	Okisetsubi Co.,Ltd.	1,100	1,058	+41	13	13	+0	14	13	+0	13	12	+1
	First Riding Technology,Inc.	1,373	1,319	+54	377	389	-12	354	374	-19	354	395	-41
	Progressive Energy Corp.	1,267	1,675	-407	29	85	-56	29	85	-55	20	32	-11
Elimination (Include investment gain/loss by equity method)		-32,373	-36,804	+4,430	-70	-248	+178	-108	-413	+304	-137	-220	+83
Cons	olidated	171,300	158,494	+12,805	13,700	14,376	-676	10,500	11,042	-542	7,000	8,047	-1,047

<sup>\*</sup>The figures for "Kanucha Community Co.,Inc." are included in "Elimination", due to the company's dissolution in March.2011.



# **Outlook of Capex, Cash Flow, and Interest-bearing Debt**

(Unit: 100 million yen)

			Consolidated		Non-consolidated			
		FY2011 (Forecast)	FY2010 (Results)	Change	FY2011 (Forecast)	FY2010 (Results)	Change	
Capital expenditure		503	476	+27	504	486	+17	
	Operating activities	288	271	+16	280	260	+19	
С	Investing activities	-436	-350	-86	-431	-346	-85	
F	(FCF)	(-148)	(-78)	(-69)	(-151)	(-85)	(-65)	
	Financing activities	148	62	+86	157	68	+88	
Interest-bearing debt outstanding		2,247	2,083	+163	2,240	2,067	+172	

[Operating activities] (+1.6 bn. yen)

■ Decrease in income taxes paid

[Investing activities] (-8.6 bn. yen)

■ Increase in capital expenditure

Accordingly, free cash-flow decreases Year-on-Year.



# [Reference]

# **Trends in Financial Indicators (Non-Consolidated)**

		2006	2007	2008	2009	2010
Sales	Million yen	147,201	149,320	161,239	151,825	150,896
Operating income	Million yen	13,690	13,144	12,006	14,935	12,490
EBITDA	Million yen	37,009	36,542	34,485	36,263	33,495
Ordinary income	Million yen	10,096	9,733	8,889	11,315	9,240
Net income	Million yen	6,398	6,590	3,635	7,293	6,872
ROA (Operating income/Assets)	%	3.9	3.7	3.5	4.3	3.5
ROA (Net income/Assets)	%	1.8	1.9	1.1	2.1	1.9
Capital adequacy ratio	%	28.1	29.7	30.7	32.1	31.9
Interest-bearing debt outstanding	100 million yen	2,217	2,122	2,060	1,987	2,067
Total assets	Million yen	354,113	347,192	343,999	349,308	368,596
Total assets turnover	Х	0.41	0.43	0.47	0.44	0.42
Shareholders' equity	Million yen	99,392	103,258	105,503	112,103	117,756
ROE	%	6.6	6.5	3.5	6.7	6.0
Return on sales (Operating income/Sales)	%	9.3	8.8	7.4	9.8	8.3
Return on sales (Net income/Sales)	%	4.3	4.4	2.3	4.8	4.6
D/E ratio	Х	2.23	2.06	1.95	1.77	1.76



# [Reference]

# **Trends in Financial Indicators (Consolidated)**

		2006	2007	2008	2009	2010
Sales	Million yen	159,395	161,521	173,136	162,501	158,494
Operating income	Million yen	15,482	14,809	14,086	17,397	14,376
EBITDA	Million yen	40,394	39,610	37,938	39,740	35,815
Ordinary income	Million yen	11,739	10,971	10,717	13,659	11,042
Net income	Million yen	6,418	7,072	5,604	8,950	8,047
ROA (Operating income/Assets)	%	4.1	4.0	3.8	4.8	3.8
ROA (Net income/Assets)	%	1.7	1.9	1.5	2.4	2.1
Capital adequacy ratio	%	27.1	28.7	30.2	32.5	32.6
Interest-bearing debt outstanding	100 million yen	2,326	2,231	2,144	2,008	2,083
Total assets	Million yen	376,071	369,840	365,557	365,299	385,159
Total assets turnover	Х	0.42	0.43	0.47	0.44	0.42
Shareholders' equity	Million yen	101,914	106,150	110,334	118,614	125,413
ROE	%	6.5	6.8	5.2	7.8	6.6
Return on sales (Operating income/Sales)	%	9.7	9.2	8.1	10.7	9.1
Return on sales (Net income/Sales)	%	4.0	4.4	3.2	5.5	5.1
D/E ratio	Х	2.28	2.10	1.94	1.69	1.66

\*Shareholders' equity: Subtract 'Shares of minor shareholders' from 'Net assets'



This document includes statements concerning future results. Such statements are based on calculations and predictions and are neither definite nor guaranteed. Please be aware that future results may change in accordance with changes in assumptions related to the management environment and the like.

[Enquiries regarding this document]
Finance Section, Accounting & Finance Department
Okinawa Electric Power Company, Inc.

TEL: +81-98-877-2341 FAX: +81-98-879-1317

Email: ir@okiden.co.jp