# Summary of the Settlement of Accounts for FY2010 1st Quarter

(April 1 - June 30, 2010)

**July 30, 2010** 





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### Financial Results for FY2010 1Q YTD

### (Period-on-Period Comparison)

(Unit: million yen, X)

	Cd	onsolidated (	A)	Non-	-consolidated	d (B)	(A)/ (B)		
	FY2010 1Q YTD Results	FY2009 1Q YTD Results	Rate of change	FY2010 1Q YTD Results	FY2009 1Q YTD Results	Rate of change	FY2010 1Q YTD Results	FY2009 1Q YTD Results	
Sales	35,116	36,754	-4.5%	33,545	34,335	-2.3%	1.05	1.07	
Operating income	647	2,071	-68.7%	501	1,803	-72.2%	1.29	1.15	
Ordinary income	186	1,309	-85.7%	-54	-54 1,035 —		_	1.26	
Net income	179	845	-78.8%	12	675	-98.2%	14.49	1.25	

#### Decrease in Sales, Decrease in Income (Consolidated and Non-consolidated)

#### [Revenue]

- Decrease in income from the Fuel Cost Adjustment System in Electric business.
- Decrease in sales due to influence of change in consolidated subsidiaries.(※)
- Decrease in construction orders from private sector in consolidated subsidiaries.

### [Expenditure]

- Increase in various expenses and power purchase cost in Electric business.
- Decrease in expenditure due to influence of change in consolidated subsidiaries.(※)



# **Trends in Electricity Sales Volume**

### **Electricity Sales Volume**

(Unit: million kWh)

(Unit: thousand kW. million kWh)

		(Offic. Hillioff KV						
		FY2010 1Q YTD (Results)	Q YTD 1Q YTD Char		Rate of change			
Lig	phting	655	622	+33	+5.4%			
Po	wer <sup>*</sup>	1,058	1,039	+19	+1.8%			
То	tal	1,713	1,661	+52	+3.1%			
Reference	Consumer Use	1,400	1,341	+59	+4.5%			
ence	Industrial Use	313	320	-7	-2.4%			

### <Lighting>

The demand for Lighting increased period-on-period due to increased number of customers and higher temperature than last year.

#### <Power>

The demand for Power increased period-on-period due to increased number of customers in commercial power and higher temperature than last year.

#### Power Generation Infrastructure and Power Generated and Received

	(Office triodsand KVV, Hillion KVVI)									
			FY2010	1Q YTD		FY2009	1Q YTD			
		Maximum output	Com- position ratio	Electricity generated	Com- position ratio	Electricity generated	Com- position ratio			
	Coal	752	33.6%	1,182	57.4%	1,164	58.0%			
OEPC	Oil	1,172	52.4%	411	20.0%	399	19.9%			
	Total	1,924	86.0%	1,593	77.4%	1,563	77.9%			
Oth	er company (coal)	312	14.0%	447	21.7%	431	21.4%			
Oth	ner	1	1	19	0.9%	14	0.7%			
	Total	2,236	100.0%	(+2.6%) 2,059	100.0%	2,008	100.0%			

### <Power Generation Infrastructure>

 The maximum electric power output decreased 750 kW (due to disuse of Kume island power plant No.6, 750kW)

#### <Power Generated and Received>

- Power generated and received was up 2.6% period-onperiod.
- Ratio of coal-fired thermal power generated by ourselves was down 0.6 points period-on-period.
- Ratio of coal-fired thermal power generation including those purchased from other company was 79.1%.

<sup>※</sup>Figures for Power include demand in the de-regulated segment



### **Non-Consolidated**

## - Factors in Revenue and Expenditure Changes

(Unit: million yen)

		FY2010 1Q YTD Results	FY2009 1Q YTD Results	Change	Rate of change	Main factors in changes
	Lighting	14,957	14,994	-36	-0.2%	[Total sales of electricity]
Ordir	Power	18,389	19,145	-755	-3.9%	Electricity sales volume 1,208
nary	Electricity sales	33,347	34,139	-792	-2.3%	Fuel Cost Adjustment System -1,961
reve	Other income	493	317	+176	+55.7%	Non-operating income 130
Ordinary revenues	(Sales)	(33,545)	(34,335)	(-790)	(-2.3%)	
	Total	33,840	34,456	-615	-1.8%	
	Personnel	4,112	4,345	-233	-5.4%	Retirement benefits -151
	Fuel	9,504	9,546	-41	-0.4%	CIF 577 Exchange rate -570
	Repair and maintenance	4,102	3,980	+122	+3.1%	Thermal power 229 Internal combustion 90 Distribution -188
Ordi	Depreciation	4,933	5,211	-278	-5.3%	Thermal power -152 (Kin power station -144) Transmission -80
nary	Expenditure for power purchases	4,171	3,732	+439	+11.8%	Thermal power 300 Solar power 89
exp	Interest	739	834	-95	-11.4%	Average balance -12 Average rate -82
Ordinary expenses	Tax and other public charges	1,655	1,671	-16	-1.0%	
S	Other expenses	4,675	4,099	+576	+14.1%	Various expenses 542
	(Operating expenses)	(33,043)	(32,532)	(+511)	(+1.6%)	
	Total	33,894	33,421	+473	+1.4%	
(Ope	rating income)	(501)	(1,803)	( -1,301 )	-72.2%	
Ordin	nary income	-54	1,035	-1,089		
Incor	ne before income taxes	-54	1,035	-1,089		
Incor	ne taxes	-66	359	-426	_	
Net in	ncome	12	675	-663	-98.2%	



# Non-Consolidated -Trends in Data and Effects of Changes (FY2010 1Q YTD)

### **■** Main Data

		FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)
Crude oil CIF price	\$/bbl	81.3	52.6
Coal CIF price	\$/t	83.0	105.3
Exchange rate	Yen/\$	92.0	97.4

### **■** Effects of Changes

(Unit: 100 million yen)

		FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)
Crude oil CIF price ※	1\$/bbl	0.6	0.6
Coal CIF price     ※	1\$/t	0.4	0.4
Exchange rate	1Yen/\$	0.9	0.8
Electric energy demand	1%	1.4	1.5
Interest rate	1%	0.2	0.2

<sup>※</sup> Figures for effects of changes do not include data of expenditure for power purchase



### **Consolidated**

### - Factors in Revenue and Expenditure Changes

(Unit: million yen)

	FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)	Change	Rate of change
Sales	35,116	36,754	-1,638	-4.5%
Operating income	647	2,071	-1,424	-68.7%
Ordinary income	186	1,309	-1,122	-85.7%
Net income	179	845	-666	-78.8%

■ By Segment (before eliminating internal transactions)

(Unit: million yen)

	Electric business	Other
Sales	33,545	9,272
(PoP change)	(-790)	(+615)
Sales to outside customers out of total	33,513	1,602
(PoP change)	(-754)	(-883)
Operating income	501	67
(PoP change)	(-1,301)	(-28)

#### Sales decreased approx. 1.6 billion yen

[Factors for decrease]

- Decrease in electricity sales in Electric business
- Decrease in sales due to influence of change in consolidated subsidiaries
- Decrease in construction orders from private sector in consolidated subsidiaries

# Operating income decreased approx. 1.4billion yen

[Factors for decrease]

- ·Decrease in sales
- ·Increase in various expenses in Electric business
- ·Increase in power purchase cost in Electric business
- Ordinary income decreased approx. 1.1 billion yen
- Net income decreased approx. 0.7 billion yen

### By segment

- ☐ In "Other" segment, sales increased due to increase in construction orders from Electric business, although there was influence of change in consolidated subsidiaries and decrease in construction orders from the private sector.
- ※ "Electric business" is the required reportable segment. And the disclosure segments are "Electric business" and "Other (Business except for Electric business)" from FY2010.



# FY2010 1Q YTD Financial Results of each Company

(Unit: million yen)

		Sales			Operating income			Ordinary income				Net incom	е
		FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)	Change									
The C	Okinawa Electric Power Co.,Inc.	33,545	34,335	-790	501	1,803	-1,301	-54	1,035	-1,089	12	675	-663
	Okidenko Co.,Inc.	3,037	2,577	+460	-112	-153	+40	-77	-137	+59	-10	-77	+67
	Okiden Kigyo Co.,Inc.	1,215	1,444	-229	-9	-33	+24	2	-17	+20	0	-11	+12
	Okinawa Plant Kogyo Co.,Inc.	2,599	2,153	+446	85	135	-50	94	144	-50	55	60	-4
	Okinawa Denki Kogyo Co.,Inc.	262	282	-20	7	16	-8	9	18	-8	7	10	-2
	Okiden Kaihatsu Co.,Inc.	687	598	+89	54	48	+5	42	33	+8	24	19	+4
	The Okiden Global Systems Co.,Inc.	502	346	+155	-49	-47	-1	-47	-46	-1	-25	-25	-0
Other	Okinawa Enetech Co.,Inc.	112	118	-6	-11	-17	+5	-11	-14	+3	-6	-8	+2
Ò	Okinawa New Energy Development Co.,Inc.	83	70	+12	-37	-13	-24	-44	-18	-26	-44	-10	-33
	Okisetsubi Co.,Ltd.	298	120	+178	-5	-11	+6	-4	-10	+5	-2	-14	+11
	First Riding Technology,Inc.	332	322	+10	99	85	+13	93	93	-0	93	93	-0
	Progressive Energy Corp.	330	329	+1	11	8	+3	11	8	+3	4	5	-1
	Kanucha Community Co.,Inc.				-6	-15	+8	-69	-65	-4	-70	-66	-4
	Okinawa Telecommunication Network Co.,Inc.	_	595	-595	_	78	-78	_	62	-62	_	61	-61
Elimination (Include investment gain/loss by equity method)		-7,892	-6,542	-1,350	119	187	-68	243	225	+18	141	133	+8
Cons	olidated	35,116	36,754	-1,638	647	2,071	-1,424	186	1,309	-1,122	179	845	-666

<sup>\* &</sup>quot;Okinawa Telecommunication Network Co.,Inc. (OTNet)" changed from a consolidated subsidiary to an affiliate. Equity method has been applied to OTNet since January 2010.



# **Balance Sheet Comparison**

					(Unit: million yen)			
		FY2010 1Q term end	FY2009 Term end	Change	Major factors for change (Consolidated factors)			
Assets	*	366,174	365,299	+874				
A33613	**	348,927	349,308	-380	Construction in progress +2,850 Investments and other assets -342			
Fixed exects	*	334,602	334,968	-366	[Reference] Changes in fixed assets in Electric business			
Fixed assets	**	329,075	330,116	-1,040	Capex   Removal   Depreciation   Other			
0	*	31,572	30,330	+1,241	Inventory +1,156			
Current assets	**	19,851	19,191	+659				
Liabilities	*	247,147	245,648	+1,498				
	**	237,564	237,204	+359				
Non-current	*	192,350	174,149	+18,200	Bonds +10,000 Long-term loans +8,023			
liabilities	**	185,471	168,024	+17,446				
Current liabilities	*	54,796	71,499	-16,702	Current maturities of long-term debt -15,361 CP +7.000			
- Current habilities	**	52,092	69,180	-17,087	Short-term loans -11 ,Unpaid tax -4,041			
Net assets	*	119,027	119,651	-623				
** 111,363 112,103			-740	Valuation difference on available-for-sale securities -262				

### Reference: Interest-bearing debt and Capital adequacy ratio

	FY2010	FY2009	Chango
	1Q term end	Term end	Change
Interest has also which the Miles are a	210,534	200,883	+9,650
Interest-bearing debt (million yen)	208,429	198,726	+9,703
O = 2'(=1 = d= ======(!= (0/)	32.2	32.5	-0.3
Capital adequacy ratio (%)	31.9	32.1	-0.2

\* \*Consolidated \*\*Non-consolidated



## State of Capex, Cash Flow, and Interest-bearing Debt

(Unit:100 million yen)

			Consolidated		No	on-consolidat	ed	
		FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)	Change	FY2010 1Q YTD (Results)	FY2009 1Q YTD (Results)	Change	
Capital expenditure		62	56	+6	54	53	+0	
	Operating activities	-38	18	-56	-35	14	-49	
С	Investing activities	-63	-55	-8	-72	-59	-13	
F	(FCF)	(-101)	(-36)	(-64)	(-107)	(-44)	(-62)	
	Financing activities	90	-0	+91	91	10	+81	
Interest-bearing debt outstanding		2,105	2,148	-43	2,084	2,075	+8	

### [Operating activities] (-5.6 bn.yen)

- Decrease in income before taxes
- Decrease in income due to increase in trade notes and accounts receivable
- Increase in income taxes paid

### [Investing activities] (-0.8 bn.yen)

■ Increase in capital expenditure

Accordingly, free cash-flow decreased 6.4 billion yen.



# **Annual Outlook Summary**

									(Unit: mil	lion yen, X)	
		Consoli	dated			Non-cons	olidated		(A)/(B)		
	FY2010 Forecast			FY2010	FY2010 Forecast						
	Announced in Jul.2010 (A)	Announced in Apr 2010 (B)	Change (A)-(B)	FY2009 (Results)	Announced in Jul 2010 (A)	Announced in Apr 2010 (B)	Change (A)-(B)	FY2009 (Results)	FY 2010 (Forecast)	FY 2009 (Results)	
Sales	159,800	158,900	+900	162,501	150,900	150,000	+900	151,825	1.06	1.07	
Operating income	13,300	13,300	-	17,397	11,800	11,800	_	14,935	1.13	1.16	
Ordinary income	10,500	10,500	1	13,659	9,000	9,000	ı	11,315	1.17	1.21	
Net income	6,700	6,700	_	8,950	5,800	5,800	_	7,293	1.16	1.23	

### Decrease in Sales, Decrease in Income (Consolidated and Non-consolidated)

### [ Comparison with previous forecast (Apr.2010) ]

### [Revenue]

■ Increase in income from the Fuel Cost Adjustment System and electricity sales volume in Electric business.



# Non-consolidated – Revenue and Expenditure Forecast, Factors in Changes

■ Electricity Sales Volume

(Unit: million kWh)

	FY2010	Forecast	FY2009	Change		
	Jul.2010 (A)	Apr.2010 (B)	(Results) (C)	(A)-(B)	(A)-(C)	
Lighting	2,940	2,935	2,916	+5	+24	
Power	4,570	4,563	4,562	+7	+8	
Total	7,510	7,498	7,478	+12	+32	

■ Revenue and Expenditure

(Unit: million yen)

Trevenue and Expenditure (onlicin							
	Total sales of electricity	150,100	149,200	150,644	+900	-544	
Ordi eve	Other income	1,300	1,300	1,614	_	-314	
Ordinary revenues	(Sales)	(150,900)	(150,000)	(151,825)	(+900)	(-925)	
0, 1	Total	151,400	150,500	152,259	+900	-859	
	Personnel	16,400	16,500	16,920	-100	-520	
	Fuel	42,200	41,200	39,327	+1,000	+2,872	
	Repair and maintenance	17,000	17,000	17,009	_	-9	
Ord	Depreciation	20,900	21,000	21,328	-100	-428	
Ordinary expenses	Expenditure for power purchases	15,800	15,600	15,105	+200	+694	
expe	Interest	3,100	3,100	3,208	_	-108	
es	Tax and other public charges	7,100	7,100	7,196	-	-96	
	Other expenses	19,900	20,000	20,848	-100	-948	
	(Operating expenses)	(139,100)	(138,200)	(136,889)	(+900)	(+2,210)	
	Total	142,400	141,500	140,943	+900	+1,456	
(Op	perating income)	(11,800)	(11,800)	(14,935)	(-)	(-3,135)	
Ord	linary income	9,000	9,000	11,315	-	-2,315	
Inco	ome taxes	3,200	3,200	4,021	_	-821	
Net	t income	5,800	5,800	7,293	_	-1,493	

Comparison with previous forecast (Apr.2010)

■ Sales: 150.9 billion yen (+0.9 bn. yen)

[Total sales of electricity]

Increase in income from the Fuel Cost Adjustment System and electricity sales volume

■ Operating income: 11.8 billion yen (No change)
Ordinary income: 9.0 billion yen (No change)

[Fuel cost]

Influence of change in fuel composition

[Power purchases cost]

Increase in power purchase volume

■ Net income: 5.8 billion yen (No change)

Comparison with FY2009 results

■ Sales: Decrease of 0.9 billion yen

[Total sales of electricity]

Decrease in income from the Fuel Cost Adjustment System due to expiry of special measures and transitional measures

Operating income : Decrease of 3.1 billion yen
 Ordinary income : Decrease of 2.3 billion yen

[Factors for decrease]

[Fuel cost] Increase in electric energy output and fuel prices [Power purchases cost]

Increase in purchase cost for photovoltaic generation

[Factors for increase ]

[Other expenses] Reactionary decrease in non-operating expenses [Personnel] Decrease in retirement benefits [Depreciation] Progression of asset depreciation

■ Net income : Decrease of 1.5 billion yen



### **Non-Consolidated**

## - Trends in Data and Effects of Changes (FY2010 Forecast)

#### ■ Main Data

				FY2009
		Jul.2010	Apr.2010	(Results)
Crude oil CIF price	\$/bbl	80.0	80.0	69.4
Coal CIF price	\$/t	94.0	95.0	93.2
Exchange rate	Yen/\$	91.0	90.0	92.9

### ■ Effects of Changes

(Unit:100 million yen)

		FY2010 I	Forecast	FY2009
		Jul.2010	Apr.2010	(Results)
Crude oil CIF price ※	1\$/bbl	2.6	2.5	2.6
Coal CIF price    ※	1\$/t	1.7	1.7	1.9
Exchange rate	1Yen/\$	4.1	4.0	3.6
Electric energy demand	1%	6.8	6.8	7.1
Interest rate	1%	0.7	0.7	0.8

X Figures for effects of changes do not include data of expenditure for power purchase



# Consolidated – Revenue and Expenditure Forecast, Factors in Changes

(Unit: million yen)

	FY2010	Forecast	FY2009	Cha	inge
	Jul.2010 (A)	Apr.2010 (B)	Results (C)	(A)-(B)	(A)-(C)
Sales	159,800	158,900	162,501	+900	-2,701
Operating income	13,300	13,300	17,397	-	-4,097
Ordinary income	10,500	10,500	13,659	_	-3,159
Net income	6,700	6,700	8,950	_	-2,250

■ By Segment (Forecast)

(Unit: million yen)

	Electric business	Other
Sales	150,900	41,100
(YoY Change)	(-925)	(-1,553)
Sales to outside customers out of total	150,600	9,200
(YoY Change)	(-945)	(-1,756)
Operating income	11,800	1,300
(YoY Change)	(-3,135)	(-1,027)

Comparison with previous forecast (Apr.2010)

■ Sales: 159.8 billion yen(+0.9 bn. yen)

[Factor for increase ]

Increase in electricity sales in Electric business

■ Operating income : 13.3 billion yen (No change)

■ Ordinary income : 10.5 billion yen (No change)

■ Net income : 6.7 billion yen (No change)

Comparison with FY2009 results

■ Sales : Decrease of 2.7 billion yen [Factors for decrease ]

Decrease in electricity sales in Electric business

Influence of change in consolidated subsidiaries

■ Operating income : Decrease of 4.1 billion yen [Factors for decrease ]

·Increase in fuel cost in Electric business

•Increase in expenditure for power purchase in Electric business

■ Ordinary income : Decrease of 3.2 billion yen

■ Net income : Decrease of 2.3 billion yen

By segment

■ In "Other" segment, sales and operating income are expected to decrease due to change in consolidated subsidiaries.

## **FY2010 Financial Outlook of each Company**

(Unit: million yen)

			Sales		Оре	erating inco	ome	Ord	linary inco	me	1	Net income	Э
		FY2010 Forecast	FY2009 Results	Change									
The	The Okinawa Electric Power Co.,Inc.		151,825	-925	11,800	14,935	-3,135	9,000	11,315	-2,315	5,800	7,293	-1,493
	Okidenko Co.,Inc.	15,471	14,851	+620	198	289	-91	249	344	-95	141	194	-52
	Okiden Kigyo Co.,Inc.	4,571	5,054	-482	18	29	-11	58	70	-11	5	30	-25
	Okinawa Plant Kogyo Co.,Inc.	10,011	9,938	+73	104	481	-377	119	509	-390	59	656	-597
	Okinawa Denki Kogyo Co.,Inc.	983	1,053	-70	19	72	-52	23	78	-54	29	48	-19
	Okiden Kaihatsu Co.,Inc.	3,681	3,554	+127	634	624	+9	588	571	+17	345	336	+9
	The Okiden Global Systems Co.,Inc.	2,069	2,198	-128	40	61	-20	50	72	-21	22	28	-5
Other	Okinawa Enetech Co.,Inc.	930	915	+14	20	39	-19	20	39	-19	10	25	-15
	Okinawa New Energy Development Co.,Inc.	514	573	-59	-135	2	-137	-164	-20	-144	-164	-37	-126
	Okisetsubi Co.,Ltd.	1,100	970	+129	10	9	+1	11	10	+0	6	9	-2
	First Riding Technology,Inc.	1,340	1,282	+58	326	306	+20	301	354	-52	300	393	-92
	Progressive Energy Corp.	1,657	1,726	-68	57	107	-50	55	106	-50	38	57	-19
	Kanucha Community Co.,Inc.	I	ı	-	-27	-46	+18	-280	-268	-11	-280	-268	-11
	Okinawa Telecommunication Network Co.,Inc.	1	1,792	-1,792	1	245	-245	-	197	-197	-	134	-134
Elimi	Elimination (Include investment gain/loss by equity method) -33,431 -33,233 -197 233 237 -5		466	277	+188	386	47	+339					
Cons	olidated	159,800	162,501	-2,701	13,300	17,397	-4,097	10,500	13,659	-3,159	6,700	8,950	-2,250

<sup>\* &</sup>quot;Okinawa Telecommunication Network Co.,Inc. (OTNet)" changed from a consolidated subsidiary to an affiliate. Equity method has been applied to OTNet since January 2010.



### Outlook of Capex, Cash Flow, and Interest-bearing Debt

(Unit:100 million yen)

			Consolidated		Ne	on-consolidate	ed
		FY2010 (Forecast)	FY2009 (Results)	Change	FY2010 (Forecast)	FY2009 (Results)	Change
Capital expenditure		566	319	+246	569	310	+259
	Operating activities	230	390	-160	218	362	-144
С	Investing activities	-382	-304	-77	-379	-300	-78
F	(FCF)	(-151)	(86)	(-238)	(-161)	(62)	(-223)
	Financing activities	147	-101	+249	153	-84	+237
Interest-bearing debt outstanding		2,168	2,008	+160	2,152	1,987	+165

[Operating activities] (-16.0 bn.yen)

- Decrease in income before taxes
- Increase in income taxes paid

[Investing activities] (-7.7 bn.yen)

■ Increase in capital expenditure

Accordingly, free cash-flow decreases year-on-year.



## [Reference]

# **Trends in Financial Indicators (Non-Consolidated)**

		2005	2006	2007	2008	2009
Sales	Million yen	143,653	147,201	149,320	161,239	151,825
Operating income	Million yen	18,296	13,690	13,144	12,006	14,935
EBITDA	Million yen	43,359	37,009	36,542	34,485	36,263
Ordinary income	Million yen	14,063	10,096	9,733	8,889	11,315
Net income	Million yen	9,163	6,398	6,590	3,635	7,293
ROA (Operating income/Assets)	%	5.1	3.9	3.7	3.5	4.3
ROA (Net income/Assets)	%	2.5	1.8	1.9	1.1	2.1
Capital adequacy ratio	%	26.5	28.1	29.7	30.7	32.1
Interest-bearing debt outstanding	100 million yen	2,285	2,217	2,122	2,060	1,987
Total assets	Million yen	356,659	354,113	347,192	343,999	349,308
Total assets turnover	Χ	0.40	0.41	0.43	0.47	0.44
Shareholders' equity	Million yen	94,339	99,392	103,258	105,503	112,103
ROE	%	10.2	6.6	6.5	3.5	6.7
Return on sales (Operating income/Sales)	%	12.7	9.3	8.8	7.4	9.8
Return on sales (Net income/Sales)	%	6.4	4.3	4.4	2.3	4.8
D/E ratio	Х	2.42	2.23	2.06	1.95	1.77



### [Reference]

# **Trends in Financial Indicators (Consolidated)**

		2005	2006	2007	2008	2009
Sales	Million yen	157,080	159,395	161,521	173,136	162,501
Operating income	Million yen	19,816	15,482	14,809	14,086	17,397
EBITDA	Million yen	46,393	40,394	39,610	37,938	39,740
Ordinary income	Million yen	15,437	11,739	10,971	10,717	13,659
Net income	Million yen	9,975	6,418	7,072	5,604	8,950
ROA (Operating income/Assets)	%	5.1	4.1	4.0	3.8	4.8
ROA (Net income/Assets)	%	2.6	1.7	1.9	1.5	2.4
Capital adequacy ratio	%	25.6	27.1	28.7	30.2	32.5
Interest-bearing debt outstanding	100 million yen	2,392	2,326	2,231	2,144	2,008
Total assets	Million yen	378,666	376,071	369,840	365,557	365,299
Total assets turnover	Х	0.41	0.42	0.43	0.47	0.44
Shareholders' equity	Million yen	96,899	101,914	106,150	110,334	118,614
ROE	%	10.9	6.5	6.8	5.2	7.8
Return on sales (Operating income/Sales)	%	12.6	9.7	9.2	8.1	10.7
Return on sales (Net income/Sales)	%	6.4	4.0	4.4	3.2	5.5
D/E ratio	Х	2.47	2.28	2.10	1.94	1.69

\*\*Shareholders' equity: Subtract 'Shares of minor shareholders' from 'Net assets'



This document includes statements concerning future results. Such statements are based on calculations and predictions and are neither definite nor guaranteed. Please be aware that future results may change in accordance with changes in assumptions related to the management environment and the like.

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